

APPENDIX 9: EXAMPLES OF HOW THE COMMON INFRASTRUCTURE POLICY CAN BE APPLIED TO AIRLINES AND OPERATIONAL SERVICE PROVIDERS

Category	Elements of ICT infrastructure to be applied					Examples
	Facilities	Passive infrastructure		Active infrastructure		
		Common areas	Own demise	Common areas	Own demise	
New Build	HAL provided	HAL provided	Airlines' choice	See footnote Airlines' choice *	Airlines' choice	T5C, T2A, T2B,T2C, T3 Integrated Baggage
Deep Refurbishment	HAL provided	HAL provided	Airlines' choice	See footnote Airlines' choice *	Airlines' choice	T4 check-in extension, T4 new CIP lounges
Refurbishment	Assess	Assess	Airlines' choice	Airlines' choice	Airlines' choice	T3 zone B-G refurbishment
	Assess	Assess	Airlines' choice	Airlines' choice	Airlines' choice	Airline relocations

Assess: means assess practicality, economic case, performance, e.g. network

Airlines' choice*

Active Infrastructure deployed maybe airlines' specific or common active infrastructure subject to overriding agreement by Stakeholder Engagement Boards