

Appendix T: Time Schedules

Capital Investment Plan Working Group

Trigger Milestones

February 2010

No.	Programmes	Activity Name	Activity Description	Target Date	Trigger Date	Actual Finish Date	Current Forecast	Variance to Trigger (days)	CAA Endorsed as Complete	Monthly Trigger Rebate (£m) (07/08)	Incurred to Date			Total Q5 Forecast (07/08 Prices)					
											Q5 Delay (Months)	Q5 Trigger Rebate (£m)	Delay (Months)	Total Q5 Trigger Rebate (£m)	Q5 Yr1 08/09	Q5 Yr2 09/10	Q5 Yr3 10/11	Q5 Yr4 11/12	Q5 Yr5 12/13
1	T5&CON BAG	SMBGJBCC02	PT5 TBS Completion Confirmation (Baggage Connectivity - T'sfer Tunnel T5-T3)	31-Aug-11	30-Nov-11		22-Dec-11	(22)		0.79			1	0.79					0.79
2	T5&CON BAG	SMBGJBCC01	Completion Confirmation (Baggage Connectivity - T'sfer Tunnel T3-T1)	31-Mar-12	30-Jun-12		27-Mar-13	(270)		0.41			9	3.69					3.69
3	EC BAG	MMBGJC00040	Completion of T4-T1 baggage tunnel refurbishment	31-Oct-08	31-Jan-09	27-Mar-09		(55)	Y	0.10	2	0.20		0.20					0.20
4	EC BAG	MMT4JAST03	T4 - Completion of Baggage Sorter (Replacement)	31-Oct-08	31-Jan-09	10-Jul-09		(160)	Y	0.10	6	0.60		0.60	0.40				
5	T3IB BAG	MMT3JADAL01	T3IB - Completion of the T3 Integrated Baggage System	31-Dec-11	31-Mar-12		16-Aug-12	(138)		1.19			5	5.95					5.95
6	LANDSIDE	SMCPA00091	MSCP East ph1 Constr'n sufficiently progressed for Op trials to commence	31-Dec-12	31-Mar-13		26-Nov-13	(240)		0.48			0	0.00					
7	T1	MMT1MAC52HO	T1 - Completion of BMI Nose Building Facility	31-Oct-08	31-Jan-09	31-Oct-08		92	Y	0.10									
8	T2A	MMHECA0020	T2A Ph1 T2 demolition complete & T2A substructure complete	31-Dec-10	31-Mar-11		13-Jun-11	(74)		2.78			3	8.34					8.34
9	T2A	MMHECA0015	T2A - Phase I - Building Weather-tight	30-Nov-11	29-Feb-12		28-Feb-12	1		3.03									
10	T2A	MMHECA0010	T2A sufficiently progressed for Operational trials to commence	31-Aug-12	30-Nov-12		29-Nov-13	(364)		1.22			4	4.88					4.88
11	T2B	SMT1CBDAL02	Completion of T2B Phase 1 Stage 1 for OR	31-Oct-09	31-Jan-10	27-Nov-09		65		0.50									
12	T2B	SMT1CB00020	T2B Completion of T2B (Midfield Pier) Centre for OR	31-Aug-12	30-Nov-12		16-Dec-13	(381)		0.67			4	2.68					2.68
13	T2B	SMT1CB00090	T2B Completion of Passenger Connectivity to T2B (Midfield pier)	31-Aug-12	30-Nov-12		16-Dec-13	(381)		0.31			4	1.24					1.24
14	T2C	MMT1CB00070	Completion of T2C (Outer pier) north	31-Oct-11	31-Jan-12		31-Mar-13	(425)		0.49			14	6.86					0.98 5.88
15	LANDSIDE	MMMTCA10	Maint Area Enabling Wks - Completion of Diversion of East Church Road	31-Dec-09	31-Mar-10		25-Jun-12	(817)		0.17			27	4.59		2.04	2.04		0.51
16	T3	MMT3CA0020	T3 - Completion of pier 5 refurbishment	30-Apr-09	31-Jul-09	08-May-09		84	Y	0.10									
17	T3	MMT3CA0025	T3 pier 7 Refurbishment Complete	31-May-09	31-Aug-09	22-Oct-09		(52)	Y	0.10	2	0.20		0.20					
18	T3	MMT3CA0030	T3 Completion of check in & security search refurbishment	31-Dec-09	31-Mar-10		15-Jul-11	(471)		0.10			16	1.60			1.20	0.40	
19	T3	MMT3CA0040	T3 Completion of Immigration,landside departures,& baggage hall refurb	31-Dec-10	31-Mar-11		31-Mar-11	0		0.16			0	0.00					
20	T4	SMT4CA0020	T4 - New CIP(stand 407) Lounge Access for Fit-out	30-Nov-08	28-Feb-09	01-Dec-08		89	Y	0.10									
21	T4	MMT4LA00022	T4 - Completion of 3rd jetties on each 2 A380 stands	28-Feb-09	31-May-09	09-Apr-09		52	Y	0.10									
22	T4	MMT4CADAL03	T4 Check-in Phase completion of South West bank of check in desks	31-Mar-09	30-Jun-09	22-Jun-09		8		0.10									
23	T4	MMT4CAT0030	T4 - Completion of North East bank of Check in desks	31-Oct-09	31-Jan-10	01-Oct-09		122	Y	0.10									
24	T5C	MM5CLA10	T5C Completion of Satellite	28-Feb-11	31-May-11		31-Jan-11	120		1.47									

Comments:
 During February the CAA published their decision on the completion date of the T4 Baggage Sorter trigger, which confirm that the milestone was delivered during July 2009.
 In relation to two of the above milestones, Post T5 Transfer Baggage System (T3 to T1) and T2C Outer Pier North, where the scope has been deferred to Q6, the forecast completion date has been set to March 2013, pending outcome of the consultation.
 The current cumulative Trigger Rebate incurred is £1m, with 8 of the 10 milestones confirmed as complete by the CAA as at the end of February.

ALL MILESTONES

Smart Milestones Feb 2009 - Feb 2010

X = Smarts added at IBR6

Project	Act Name	Pro	Sub Prog	BCT	Act Desc	Actual	Forecast	IBR6 Target	Smarts
LHRBGJB	MMBGCA0020	CONNECT	T5&CON BAG	1851	PT5 TBS Handover Connectivity baggage tunnels T5-T3 for equipment installation	08-Feb-10		01-Feb-10	Y
LHRBGJB	MMBGJBCA35	CONNECT	T5&CON BAG	1851	PT5 TBS Stand 117 handed over to commence Operational Readiness		01-Sep-10	30-Sep-10	X
LHRBGJB	MMBGCA00050	CONNECT	T5&CON BAG	1851	PT5 TBS WIB Building Apron available to commence Baggage Installation - Ph 1		01-Nov-10	01-Oct-10	X
LHRBGJB	MMBGCA00052	CONNECT	T5&CON BAG	1851	PT5 TBS WIB Building Level 10 available to commence Baggage Installation - Ph 1		29-Nov-10	01-Nov-10	X
LHRBGJB	MMBGCA00060	CONNECT	T5&CON BAG	1851	PT5 TBS Intrusive Integration complete for T5C/Tunnel Baggage System		30-Nov-10	08-Nov-10	X
LHRBGJB	MMBGCA00062	CONNECT	T5&CON BAG	1851	PT5 TBS Compl'n of Baggage Fitout & Commissioning - Tunnel ready for Integration		14-Jan-11	29-Nov-10	X
LHRBGJB	MMBGCA00054	CONNECT	T5&CON BAG	1851	PT5 TBS WIB Building Level 20 available to commence Baggage Installation - Ph 1		24-Dec-10	01-Dec-10	X
LHRBGJB	MMBGCA00070	CONNECT	T5&CON BAG	1851	PT5 TBS Completion of FAAL Scope for WPEP 1C WIB & Ancillary works		03-Feb-11	26-Jan-11	X
LHRBGJB	MMBGCA00030	CONNECT	T5&CON BAG	1851	PT5 TBS Handover T5C Stands (From Conn'ty Tunnels & Baggage Install) to Airfield		03-Feb-11	12-Apr-11	Y
LHRBGJB	MMBGCA00064	CONNECT	T5&CON BAG	1851	PT5 TBS IFAT Testing for VI Software & Systems Complete		15-Jul-11	15-Jul-11	X
LHRBGJB	MMBGCA00066	CONNECT	T5&CON BAG	1851	PT5 TBS Compl'n of Baggage Fitout & Commissioning - WIB ready for Integration		02-Sep-11	15-Aug-11	X
LHRBGJB	MMBGJBCO2	CONNECT	T5&CON BAG	1851	PT5 TBS Completion Confirm'n (Baggage Connectivity - T'fer Tunnel T5-T3 [Copy T])		22-Dec-11	20-Sep-11	Y
LHRT4CA	MMT4CA00046	W CAMPUS	T4	2303	T4 - A380 Stand/gate provision : Internal & external works complete (AM)	09-Apr-09		09-Jun-09	Y
LHRT4JA	MMT4JACC 11	CONNECT	BAGGAGE	3798	T4 - Completion of Baggage Sorter (Replacement) [Copy T]	10-Jul-09		08-May-09	Y
LHRT3JA	SMT3JAOD03	CONNECT	T3	3801	T3IB Options Decision	18-Mar-09		18-Mar-09	Y
LHRT3JA	SMT3JACD03	CONNECT	T3IB BAG	3801	T3IB - Construction Decision	27-Jan-10		27-Jan-10	Y
LHRT3JA	SMT3JAT3002	CONNECT	T3IB BAG	3801	T3IB - Start on Site New Building	15-Feb-10		15-Feb-10	Y
LHRT3JA	MMT3JA0020	CONNECT	T3IB BAG	3801	T3IB - Commence Steel Frame		04-Jun-10	04-Jun-10	X
LHRT3JA	MMT3JA0010	CONNECT	T3IB BAG	3801	T3IB - Complete Piling		09-Aug-10	09-Aug-10	X
LHRT3JA	SMT3JAT3003	CONNECT	T3IB BAG	3801	T3IB - Start Baggage Installation		08-Nov-10	08-Nov-10	Y
LHRT3JA	MMT3JACC03	CONNECT	T3IB BAG	3801	T3IB - Completion of the T3 Integrated Baggage System [Copy T]		16-Aug-12	16-Aug-12	Y
LHRBGJC	MMBGJCTUNC30	CONNECT	BAGGAGE	3810	Completion of T4-T1 baggage tunnel refurbishment [Copy T]	27-Mar-09		31-Mar-09	Y
LHRHEOA	MMHEOA28	E CAMPUS	LANDSIDE	3814	MSCP East Options development complete	24-Mar-09		31-Mar-09	Y
LHRHECA	SMHECA25	E CAMPUS	LANDSIDE	3814	MSCP East Ph 1 Scheme Design Complete		24-Sep-10	24-Sep-10	X
LHRHECA	MMCPCA0056	E CAMPUS	LANDSIDE	3814	MSCP East Ph 1 Enabling Works Commence		02-Nov-10	02-Nov-10	X
LHRHECA	MMCP38140070	E CAMPUS	LANDSIDE	3814	MSCP East Ph 1 Construction Decision		07-Feb-11	07-Feb-11	X
LHRHECA	MMCPCA00111	E CAMPUS	LANDSIDE	3814	MSCP East Ph 1 CTA Roads Early Bridge Works Complete		06-May-11	06-May-11	X
LHRHECA	MMCPCA45	E CAMPUS	LANDSIDE	3814	MSCP East Ph 1 Commence Main Works		03-Oct-11	03-Oct-11	X
LHRHECA	MMCPCA00090	E CAMPUS	LANDSIDE	3814	MSCP East Ph1 Constr'n sufficiently progressed for Op trials to commence [Copy T]		26-Nov-13	26-Nov-13	Y
LHRHECA	MMCPCA00099	E CAMPUS	LANDSIDE	3814	MSCP East Ph 1 Open for Passengers		31-Mar-14	31-Mar-14	X
LHRAREA	MMT1EA0035	INFRA	AIRFIELD	3817	South East Outer (Alpha) taxiway operational Phase 5 complete		08-Apr-10	01-Apr-10	Y
LHRT1JA	MMT1JA15	E CAMPUS	T1	3823	T1 In Hall Solution complete (Reflight, Tug+4, Central MVT OOG)	13-Feb-09		13-Feb-09	Y
LHRT3CA	SMT3CACIA005	W CAMPUS	T3	3828	T3 New Check - in Solution - Option decision (OD)		28-Mar-13	28-Mar-13	X
LHRT4CA	MMT4CA00219	W CAMPUS	T4	3831	T4 Refurb - Check-in desks :Zone C, D & E Complete	07-May-09		04-Jun-09	Y
LHRT4CA	MMT4CA00011	W CAMPUS	T4	3831	T4 Airline Reloc (Ph1 Landside) - Fit out NE pod complete (AM) - 10 wks	22-Jun-09		17-Aug-09	Y
LHRT4CA	MMT4CA100	W CAMPUS	T4	3831	T4 Check-in Phase completion of South West bank of check in desks [Copy T]-19 no	22-Jun-09		17-Sep-09	Y
LHRT4CA	MMT4CP00071	W CAMPUS	T4	3831	T4 Airline Reloc (Ph1 Landside) - Fit out SW pod Complete (AM)- 10 Weeks Fit Out	22-Jun-09		28-Sep-09	Y
LHRT4CA	MMT4CA00220	W CAMPUS	T4	3831	T4 Refurb - Check-in desks : Zone A & B Complete	17-Aug-09		17-Aug-09	Y
LHRT4JA	SMT4JACC001	W CAMPUS	T4	3831	T4 Completion Confirmation (Baggage Check in LHS & RHS ACID)	01-Oct-09		16-Aug-09	Y

LHRT4CA	MMT4CA0862	W CAMPUS	T4	3831	T4 - Completion of North East bank of Check in desks 14 no. [Copy T]	01-Oct-09		31-Oct-09	Y
LHRT1CB	SMT1CB00091	E CAMPUS	T2B	4201	T2B Phase 2 Completion of Scheme Design (substructures)	18-Dec-09		18-Dec-09	Y
LHRT1CB	MMT1CB09	E CAMPUS	T2B	4201	T2B Phase 2 scheme design complete		06-Apr-10	06-Apr-10	X
LHRT1KA	MMT1KA21	E CAMPUS	T2B	4201	T2B ICS Scheme design complete		04-Jun-10	04-Jun-10	X
LHRT1BA	MMT1BA29	E CAMPUS	T2B	4201	T2B Pier 3 Truncated (excluding Stand 120)		23-Jul-10	30-Jun-10	X
LHRT1CB	MMT1CBW0045	E CAMPUS	T2B	4201	T2B Phase 2 Contract Award - Main Works (Course Correction)		26-Jul-10	26-Jul-10	X
LHRT1CB	SMT1CB40025	E CAMPUS	T2B	4201	T2B Phase 2 Target Site Possession (Inc. Main Works Start on Site)		01-Nov-10	01-Oct-10	X
LHRT1CB	MMT1CB00093	E CAMPUS	T2B	4201	T2B Phase 2 Available for Retail & 3rd Party Fitout		22-Mar-13	21-Feb-13	Y
LHRT1CB	MMT1CB00020	E CAMPUS	T2B	4201	T2B Completion of T2B (Midfield Pier) Centre [Copy T]		13-Jan-14	29-Nov-13	Y
LHRT1CB	MMT1CB00090	E CAMPUS	T2B	4201	T2B Completion of Passenger Connectivity to T2B (Midfield pier) [Copy T]		13-Jan-14	29-Nov-13	Y
LHRT1CB	MMT1CB00026	E CAMPUS	T2B	4201	T2B Phase 2 Open for Passengers		28-Apr-14	31-Mar-14	Y
LHRT1CB	MMT1CB00095	E CAMPUS	T2B	4201	T2B Close T2B Phase 1 for Refit (Closed to Open Gate Rooms)		29-Apr-14	01-Apr-14	Y
LHRT1CB	SMT1CB00096	E CAMPUS	T2B	4201	T2B Phase 1 Re-Open (Closed to Open Gate Rooms)		27-Aug-14	31-Jul-14	Y
LHRAREA	MMT1EA0025	INFRA	AIRFIELD	4202	South East Taxiways Operational Outer & inner		29-Oct-10	17-Sep-10	Y
LHRAREA	IMT1CBAREA07	INFRA	AIRFIELD	4202	Stands 149 - 156 Europier are closed		30-Oct-10	20-Sep-10	X
LHRAREA	SMAREA280950	INFRA	AIRFIELD	4202	A380 Taxiways around Pier 1 Completion confirmation Phase 2		14-Mar-11	31-Jan-11	X
LHRAREA	MMT1EA030	INFRA	AIRFIELD	4202	EAAR & Taxilane Underpass Structure Complete		20-Dec-11	20-Dec-11	Y
LHRT3CA	SMT3CAP7R005	W CAMPUS	T3	4214	T3 Pier 7 Redevelopment - Option decision (OD)		28-Mar-13	28-Mar-13	X
LHRT1CB	MMT1CB029	E CAMPUS	T2B	4539	Completion of T2B Phase 1 Stage 1 for OR [Copy T]	27-Nov-09		27-Nov-09	Y
LHRT1MA	MMT1MA00011	E CAMPUS	T2B	4539	T2B Phase 1 Stage 1 open for passengers	12-Jan-10		12-Jan-10	Y
LHRT1CB	SMT1CB28	E CAMPUS	T2B	4539	T2B Phase 1 Stage 2 Completion Confirmation		11-Jun-10	11-Jun-10	X
LHRT1CB	MMT1CB030	E CAMPUS	T2B	4539	T2B Phase 1 Stage 2 open for passengers		28-Oct-10	29-Sep-10	X
LHRT3CA	MMT3CA25	W CAMPUS	T3	5094	T3 - Completion of pier 5 refurbishment [Copy T]	08-May-09		29-Apr-09	Y
LHR5CCA	MM5CCA50	W CAMPUS	T5C	5221	T5C South baggage tunnel available to VI (T5C B005)	09-Feb-09		09-Feb-09	Y
LHR5CCA	MM5CCA55	W CAMPUS	T5C	5221	T5C North baggage tunnel available to VI (T5C B006)	23-Feb-09		23-Feb-09	Y
LHR5CCA	MM5CCA15	W CAMPUS	T5C	5221	T5C Access for baggage basement south (T5C B007)	12-Mar-09		12-Mar-09	Y
LHR5CCA	MM5CNE61	W CAMPUS	T5C	5221	Access for EDF to switch room SS202 (T5C HV02)	01-Jun-09		01-Jun-09	Y
LHR5CCA	MM5CCA60	W CAMPUS	T5C	5221	T5C Baggage switchboard apron energised (T5C B014)	25-Sep-09		29-Sep-09	Y
LHR5CCA	MM5CCA70	W CAMPUS	T5C	5221	T5C Baggage switchboard apron North energised (T5C B015)	23-Oct-09		20-Oct-09	Y
LHR5CCA	MMT5C S001	W CAMPUS	T5C	5221	T5C BAA IT to CB: Active Equipment Install Complete		08-May-10	24-Mar-10	X
LHR5CCA	MM5C HV07	W CAMPUS	T5C	5221	T5C Diverse Power available to SS201/202 (T5C HV07)		10-May-10	10-May-10	X
LHR5CCA	PMT5C S003	W CAMPUS	T5C	5221	T5C BAA IT to CB: LAN Core Network to T5A&B Avail		14-May-10	14-May-10	X
LHR5CCA	MM5CCA5CMA12	W CAMPUS	T5C	5221	T5C Shell & Core T5C access Retail Fitout (T5C R003)		28-Jun-10	28-Jun-10	X
LHR5CCA	MM5CTTS100	W CAMPUS	T5C	5221	T5C TTS Vehicles Installed through T5A/T5B Apron Access		13-Jul-10	13-Jul-10	X
LHR5CCA	MM5CAM26	W CAMPUS	T5C	5221	T5C Access for CIP/ BA Fit out (T5C R006)		17-Aug-10	17-Aug-10	X
LHR5CCA	MMT5C T007	W CAMPUS	T5C	5221	T5C TTS to CB: TTS Ready for Syst. Integration		20-Oct-10	20-Oct-10	X
LHR5CJA	MM5CJA2000	W CAMPUS	T5C	5221	T5C Baggage Commissioning Complete start System Integration		02-Nov-10	02-Nov-10	Y
LHR5CCA	MM5CCA1000	W CAMPUS	T5C	5221	T5C Build wks Inc Services Commissioning/service integration comp (T5C S104)		31-Jan-11	31-Jan-11	Y
LHR5CLA	MM5CLA09	W CAMPUS	T5C	5221	T5C Completion of Satellite [Copy T]		31-Jan-11	31-Jan-11	Y
LHR5CLA	MM5CLA000025	W CAMPUS	T5C	5221	T5C Operational Readiness tasks commence		01-Feb-11	01-Feb-11	Y
LHR5CMA	AM5CMA20	W CAMPUS	T5C	5221	STEP 10 - Balance BA Ops (on opening of T5C) T3 - T5 [4.0]		30-Apr-11	30-Apr-11	Y
LHR5CCA	MM5CDAL10	W CAMPUS	T5C	5221	T5C Nodes & link bridges stands 563/564 complete		06-Dec-11	23-Dec-11	Y
LHRT4CA	MMT4CA0102AR	W CAMPUS	T4	6604	Airline Reloc Etihad CIP (Shell & Core)-APV-CIP Mezz Level Complete	13-Feb-09		02-Mar-09	Y
LHRT4CA	MMT4CA0104AR	W CAMPUS	T4	6604	Airline Reloc KLM Engineering Ramp Accom. Complete	20-Mar-09		20-Mar-09	Y
LHRT4CA	MMT4CA0101AR	W CAMPUS	T4	6604	Airline Reloc Accom Ph 1 Rear of Check-in(Ex Zone D)Mgt Off & Ramp Accm.complet	11-Sep-09		23-Oct-09	Y

LHRT4CA	MMT4CA20	W CAMPUS	T4	6604	T4 Airline Reloc Accom Ph2 (ex Coaching Gate) St1 Start on Site	04-Nov-09		04-Nov-09	Y
LHRT4CA	MMT4CA30	W CAMPUS	T4	6604	T4 Airline Reloc Accom Ph2 (ex Coaching Gate) St2 Start on Site	09-Nov-09		09-Nov-09	Y
LHRT4CA	MMT4CA40	W CAMPUS	T4	6604	T4 Airline Reloc Accom Ph2 (ex Coaching Gate) Complete	18-Jan-10		18-Jan-10	X
LHRT4CA	MMT4CA0449/2	W CAMPUS	T4	6693	T4 Refurb - Staff Search & Return Route Complete	07-May-09		21-Apr-09	Y
LHRT4CA	MMT4CA0449/6	W CAMPUS	T4	6693	T4 Refurb - Constn Decision for T4 Arrival Refurb Complete	19-May-09		30-Apr-09	Y
LHRT4CA	MMT4CA0449/3	W CAMPUS	T4	6693	T4 Refurb - Control Authority Accomm. (Phase 1)	11-Aug-09		05-Aug-09	Y
LHRT4CA	MMT4CA0449/4	W CAMPUS	T4	6693	T4 Refurb - Central Search Area 3 Complete	11-Aug-09		20-Aug-09	Y
LHRT4CA	MMT4CA0449/5	W CAMPUS	T4	6693	T4 Refurb - Central Search Area Refurb Complete	26-Oct-09		11-Dec-09	Y
LHRT4CA	MMT4CA0449/1	W CAMPUS	T4	6693	T4 Refurb - IDL/Retail Refurb Complete	30-Oct-09		30-Oct-09	Y
LHRAREA	MMT1EA720501	INFRA	AIRFIELD	7205	Substation 228 Start Construction on site	12-Oct-09		12-Oct-09	Y
LHRAREA	IMAREAT1CB30	INFRA	AIRFIELD	7205	T2B NW Stands & Taxilanes - Construction of Stand 254 255 complete		22-Feb-10	26-Feb-10	X
LHRAREA	IMT1BAAREA25	INFRA	AIRFIELD	7205	T2B NW Stands & Taxilanes - Pier 3 50 m truncated - H'over to NW Stands & Taxiway		15-Apr-10	15-Mar-10	X
LHRAREA	IMAREAT1BA30	INFRA	AIRFIELD	7205	Closure of Stands 125, 127 & 129 - 121 re-opened - Start NW Stands Ph 2		22-Feb-10	19-Mar-10	X
LHRAREA	IMT1CBAREA04	INFRA	AIRFIELD	7205	T2B NW Stands & Taxilanes - Stands 139 & 141 BBG Vacated access for airfield		20-Sep-10	31-Aug-10	X
LHRAREA	MMT1EA0040	INFRA	AIRFIELD	7205	T2B NW Stands & Taxilanes - T2B Stands North West of T2B Phase 1 complete		19-Oct-10	20-Sep-10	Y
LHRAREA	MMT1EA7206SM	INFRA	AIRFIELD	7206	Stand 249 open for remote parking	16-Jun-09		16-Jun-09	Y
LHRAREA	MMT1EA0030	INFRA	AIRFIELD	7206	T2B Stands East of T2B Phase 1 complete 249, 248 & 247	17-Sep-09		26-Oct-09	Y
LHRAREA	SMAREA720930	INFRA	AIRFIELD	7209	T2B SE Stands & Taxilanes Early Services Construction decision		18-May-10	12-Jul-10	X
LHRAREA	SMT1EADAL04	INFRA	AIRFIELD	7209	T2B Stands & Taxiways Complete West of T2B Phase 2 236 238 239		03-Feb-14	20-Dec-13	Y
LHRAREA	SMT1EADAL05	INFRA	AIRFIELD	7209	T2B SE Stands & Taxilanes Complete East of T2B Phase 2		03-Feb-14	20-Dec-13	Y
LHRHEPA	MMHEPA0022	E CAMPUS	VP	7226	Queens Building Fully Vacated	09-Jun-09		01-Jun-09	Y
LHRT3CA	MMT3CASO500	W CAMPUS	T3	7593	T3 B - G Check-in Refurbishment - Check in Desk Recladding Complete	15-May-09		15-May-09	Y
LHRT3CA	MMT3CA00086	W CAMPUS	T3	7593	T3- Departures Check-in Upgrade Complete for Airlines (Excl Entrance Doors)	24-Jul-09		20-Jul-09	Y
LHRT3CA	MMT3CASO600	W CAMPUS	T3	7593	T3 B - G Check-in Refurbishment - Ceiling Complete	24-Jul-09		20-Jul-09	Y
LHRT3CA	MMT3CASO601	W CAMPUS	T3	7593	T3 B - G Check-in Refurbishment - Entrance Door Replacement Complete	28-Sep-09		17-Nov-09	Y
LHRCPCE	SMCPCE766640	INFRA	UTILITIES	7666	P5 Energy Centre - Energy Infrastructure Targets Confirmation		01-Dec-10	29-Nov-10	X
LHRCPCE	IMHEFACPE12	INFRA	UTILITIES	7666	P5 Energy Centre - EIS CIng Sta. Dist Pipework installed L3		02-Nov-11	01-Jun-11	X
LHRCPCE	IMT1CBCPCE01	INFRA	UTILITIES	7666	P5 Energy Centre - T2B Dist Pipework installed L9- L10		01-Jun-11	01-Jun-11	X
LHRCPCE	IMHECACPE01	INFRA	UTILITIES	7666	P5 Energy Centre - T2A Dist Pipework installed L5-L9		02-Jun-11	01-Jun-11	X
LHRCPCE	IMCPCEHELA03	INFRA	UTILITIES	7666	P5 Energy Centre - Flush/balance Complete - allow build Commissioning		16-Mar-12	22-Sep-11	X
LHRCPCE	IMHELACPE01	INFRA	UTILITIES	7666	P5 Energy Centre - Sufficient load to commence boiler operation		02-Apr-12	02-Apr-12	X
LHRCPCE	IMHELACPE05	INFRA	UTILITIES	7666	P5 Energy Centre - Prim. Network/ Controls available for Commissioning		02-Apr-12	02-Apr-12	X
LHRCPCE	IMHELACPE02	INFRA	UTILITIES	7666	P5 Energy Centre - Sufficient Load for Building Operation		29-Sep-12	29-Sep-12	X
LHRCPCE	IMCPCEHELA04	INFRA	UTILITIES	7666	P5 Energy Centre - Renewable Heat available to T2A		21-Dec-12	21-Dec-12	X
LHRCPCB	SMARCA771820	INFRA	LANDSIDE	7718	Eastern Maintenance Base Phase 1 Options decision	27-Feb-09		27-Feb-09	Y
LHRCPCB	MMMTCA00012	INFRA	LANDSIDE	7718	Maint Area Enabling Wks - Completion of Diversion of East Church Road [Copy T]		25-Jun-12	25-Jun-12	Y
LHRAREA	SMAREA777950	INFRA	AIRFIELD	7779	T2A A'side ESR Phase 1 - ESR Airside completed		12-Apr-10	31-Mar-10	X
LHRAREA	IMAREAHECA01	INFRA	AIRFIELD	7779	T2A A'side ESR Fuel Main diversion around T2A site complete (Std 209 & Papa CdSac		30-Mar-10	31-Mar-10	X
LHRAREA	IMAREAHEFA02	INFRA	AIRFIELD	7779	T2A A'side ESR Phase 2 - HV substation area services diversion complete		10-May-10	02-Jul-10	X
LHRT4JA	SMT4JACC002	CONNECT	EC BAG	7969	T4 Completion Confirmation (Baggage US Carriers)	15-Feb-10		21-Feb-10	Y
LHRT3CA	MMT3CACS800	W CAMPUS	T3	8002	T3 Airbridge & Stand Modifications Complete		31-Mar-10	31-May-10	Y
LHRT4CA	MMT4CA0025	W CAMPUS	T4	8274	T4 flooring: programme complete (AM)	28-Aug-09		31-Aug-09	Y
LHRT3CA	MMT3CASO804	W CAMPUS	T3	8406	T3 Pier 7 Refurbishment - Corridor Refurbishment Complete	22-Oct-09		01-Dec-09	Y
LHRT3CA	MMT3CA00449	W CAMPUS	T3	8406	T3 pier 7 Refurbishment Complete [Copy T]	22-Oct-09		18-Dec-09	Y
LHRCPCA	IMHEXCPCA01	INFRA	SECURITY	8452	Control Posts - MSCP2 Demolished by Eastern Campus		01-Jul-10	01-Jul-10	X

LHRCPCA	MMCPA845255	INFRA	SECURITY	8452	Control Posts - Courier Facilities Ltd Vacated and Removed		22-Sep-10	22-Sep-10	X
LHRCPCA	IMCPCAXXX52	INFRA	SECURITY	8452	Control Posts - Suff. Capacity (CP8 / CP5) to allow CP2 to Close		16-Jun-11	16-Jun-11	X
LHRT3CA	PMT3CAIM001	W CAMPUS	T3	8510	T3 Landside Departures upgrade Start on Site (SOS)		30-Jul-10	30-Jul-10	X
LHRT3CA	MMT3CACS805	W CAMPUS	T3	8510	T3 Landside Departures - Complete		31-Mar-11	31-Mar-11	Y
LHRT3CA	MMT3CASO004	W CAMPUS	T3	8563	T3 Baggage Hall - Start on Site	14-Jan-10		08-Feb-10	Y
LHRT3CA	MMT3CASO003	W CAMPUS	T3	8563	T3 Immigration Hall - Start on Site	08-Feb-10		08-Feb-10	Y
LHRT3CA	MMT3CACS801	W CAMPUS	T3	8563	T3 Immigration Hall - Complete		31-Mar-11	31-Mar-11	Y
LHRT3CA	MMT3CACS802	W CAMPUS	T3	8563	T3 Baggage Hall - Complete		31-Mar-11	31-Mar-11	Y
LHRT3CA	MMT3CA0039	W CAMPUS	T3	8563	T3 Completion of Immigration,landside dep'tures,& baggage hall refurb [Copy T]		31-Mar-11	31-Mar-11	Y
LHRAREA	MM5CEA871310	INFRA	AIRFIELD	8735	Stands 557 & 558 Handed over to HAL	18-Nov-09		21-Sep-09	Y
LHRAREA	IMBGJBAREA01	INFRA	AIRFIELD	8735	T5 Airfield Ph 2 Temp site available for installation of services (Phase 1 North		05-Jun-10	06-Apr-10	X
LHRAREA	MMAREA873501	INFRA	AIRFIELD	8735	T5 Airfield Ph 2 H/over Buncefield fuel tank site for constr'n of stands 572/573		04-Oct-10	04-Oct-10	X
LHRAREA	IMAREA5CCA30	INFRA	AIRFIELD	8735	T5 Airfield Ph 2 Stands 563 564 Completed held by connectivity tunnel works		29-Jul-11	24-Jun-11	X
LHRHEOA	MMHEOA27	E CAMPUS	T1	8794	Dev and implement solution for BMI move from QB	13-May-09		15-May-09	Y
LHRHECA	MMHEBA03	E CAMPUS	T2A	8799	T2 Pier 1 stage 1 demolition complete	28-Aug-09		31-Aug-09	Y
LHRHEPA	MMHEPA0001	E CAMPUS	VP	8799	Close T2 & Handover to T2A	30-Nov-09		30-Nov-09	Y
LHRHECA	MMHEBA0019	E CAMPUS	T2A	8799	Terminal 2 demolished to enable T2A to be built		22-Oct-10	01-Nov-10	Y
LHRCPCA	MMCPA880160	INFRA	SECURITY	8801	Control Post 5 Operational	01-Dec-09		01-Dec-09	Y
LHRHECA	MMHECA20	E CAMPUS	T2A	8802	T2A Design substantially complete-Proyecto Constructivo- Int. Schedule Published	31-Mar-09		31-Mar-09	Y
LHRHEKA	MMHEKA18	E CAMPUS	T2A	8802	T2A MSI Physical Scheme Design Complete	30-Jun-09		01-Jul-09	Y
LHRHECA	MMHECA15	E CAMPUS	T2A	8802	LUL approval for work to proceed (QB)	01-Jul-09		31-Jul-09	Y
LHRHEOA	SMHEOA05	E CAMPUS	T2A	8802	T2A Construction Decision	26-Nov-09		26-Nov-09	Y
LHRHEJA	MMHEJA16	E CAMPUS	T2A	8802	T2A Baggage Scheme Design Complete	16-Dec-09		16-Dec-09	Y
LHRHEOA	MMHEA07	E CAMPUS	T2A	8802	T2A Main Work Contract Award Go/No Go		26-Feb-10	26-Feb-10	X
LHRHECA	MMHECA02	E CAMPUS	T2A	8802	T2A Ph1: Start on Site Main Works (Commence Excavation)		04-May-10	04-May-10	X
LHRHEJA	MMHEJA18	E CAMPUS	T2A	8802	T2A Ph 1 baggage production design complete		17-Dec-10	30-Sep-10	X
LHRHECA	MMHECA53	E CAMPUS	T2A	8802	T2A - First main gridline column erected		05-Nov-10	05-Nov-10	X
LHRHECA	MMHECA54	E CAMPUS	T2A	8802	T2A - First M + E module Installed		03-Dec-10	03-Dec-10	X
LHRHECA	MMHECA0019	E CAMPUS	T2A	8802	T2A Ph1 T2 demolition complete & T2A substructure complete [Copy T]		13-Jun-11	13-Jun-11	Y
LHRHEJA	MMHEJA14	E CAMPUS	T2A	8802	T2A - Access for baggage to install Arrivals system		17-Feb-12	17-Feb-12	Y
LHRHECA	MMHECA0016	E CAMPUS	T2A	8802	T2A - Phase I - Building Weather-tight [Copy T]		28-Feb-12	28-Feb-12	Y
LHRHECA	MMHECA0012	E CAMPUS	T2A	8802	T2A sufficiently progressed for Operational trials to commence [Copy T]		29-Nov-13	29-Nov-13	Y
LHRHEKA	MMHEKA0030	E CAMPUS	T2A	8802	T2A Life Safety Systems Operational		29-Nov-13	29-Nov-13	Y
LHRHEJA	SMHEJACC002	E CAMPUS	T2A	8802	T2A Completion Confirmation Baggage system operational		29-Nov-13	29-Nov-13	Y
LHRHEMA	MMHEMA00002	E CAMPUS	T2A	8802	STEP 11/12 - STAR Phase III [4.0]		31-Mar-14	31-Mar-14	Y
LHRHEMA	MMHEPA0025	E CAMPUS	T2A	8802	T2A Phase 1 Initially Open for Passengers		31-Mar-14	31-Mar-14	Y
LHRHEPA	MMHEPA0026	E CAMPUS	T2A	8802	T2A Phase 1 Fully open for passengers		26-Jan-15	26-Jan-15	Y
LHRHEEA	MMHEEA01	E CAMPUS	LANDSIDE	8807	T2A landside site created	26-Jan-10		18-Jan-10	X
LHRHEFA	MMHEFA14	E CAMPUS	LANDSIDE	8828	EIS Cooling Station Contract Executed		24-Sep-10	26-Sep-10	X
LHRHEFA	MMHE4191001	E CAMPUS	LANDSIDE	8828	EIS LTHW & CHW Pipework Installation Start		02-Dec-10	02-Dec-10	X
LHRHEFA	MMHEFA65	E CAMPUS	LANDSIDE	8828	EIS Water Connected and available to Cooling Station		02-Jun-11	02-Jun-11	X
LHRHEFA	MMHEFA00050	E CAMPUS	LANDSIDE	8828	T2A Permanent Power Available		01-Sep-11	03-Oct-11	Y
LHRHEFA	MMHE4377001	E CAMPUS	LANDSIDE	8828	EIS Cooling Station - Start Services Fit Out		29-Jul-11	10-Feb-12	X
LHRHEFA	MMHE4378230	E CAMPUS	LANDSIDE	8828	EIS HV Cable from Sub Station 260 to Cooling Station Complete		02-Mar-12	02-Mar-12	X
LHRHEFA	MMHEFA62	E CAMPUS	LANDSIDE	8828	EIS Hot Water Available T2A		25-Apr-12	03-Apr-12	Y

LHRHEFA	MMHEFA0060	E CAMPUS	LANDSIDE	8828	EIS Chilled water available to T2A Building		03-May-12	03-May-12	Y
LHRBGJD	SMBGJDC04	CONNECT	BAGGAGE	9022	Completion Confirmation Automation Prove Out	30-Jun-09		30-Jun-09	Y
LHRT4CA	MMT4CA0449/7	W CAMPUS	T4	9028	T4 Transfers Start on Site	15-Jun-09		08-Jun-09	Y
LHRT4CA	MMT4CA044909	W CAMPUS	T4	9028	T4 Arrivals Immigration Hall Start On Site	15-Jun-09		08-Jun-09	Y
LHRT4CA	MMT4CA0449/8	W CAMPUS	T4	9028	T4 Transfers Complete	16-Oct-09		26-Oct-09	Y
LHRT4CA	MMT4CA044910	W CAMPUS	T4	9028	T4 Arrivals Immigration Hall 50% Complete	20-Oct-09		26-Oct-09	Y
LHRT4CA	MMT4CA044911	W CAMPUS	T4	9028	T4 Arrivals Immigration Hall Complete	30-Nov-09		26-Feb-10	Y
LHRT3CA	SMT3CACSA800	W CAMPUS	T3	9222	T3 CSA - Phase 2 Start on Site (SOS)		18-May-10	18-May-10	X
LHRT3CA	SMT3CACSA802	W CAMPUS	T3	9222	T3 CSA - Phase 2 Finish on Site (FOS)		15-Jul-11	15-Jul-11	X
LHRT3CA	MMT3CA0029	W CAMPUS	T3	9222	T3 Completion of check in & security search refurbishment [Copy T]		15-Jul-11	15-Jul-11	Y
LHRT3CA	SMT3CASQR800	W CAMPUS	T3	9223	T3 Connections SQR Start on Site (SOS)		28-May-10	28-May-10	X
LHRT3CA	SMT3CAAIR800	W CAMPUS	T3	9310	T3 Pier 6 Airbridges Start on Site (SOS)	15-Dec-09		15-Dec-09	X
LHRT3CA	SMT3CAAIR802	W CAMPUS	T3	9310	T3 Pier 6 Airbridges Finish on Site (FOS)		30-Sep-10	30-Sep-10	X
LHRT1JA	SMT1JA510	CONNECT	EC BAG	9351	T1 Baggage Prolongation Programme - Options Decision		30-Mar-10	30-Mar-10	X
LHRT1JA	PMT1JA0000	CONNECT	EC BAG	9355	T1 HBS - Start on site		06-Apr-10	06-Apr-10	X
LHRT1JA	PMT1JA0005	CONNECT	EC BAG	9355	T1 HBS - Replacement of 1st HBS machine		06-Sep-10	06-Sep-10	X
LHRT1JA	PMT1JA0010	CONNECT	EC BAG	9355	T1 HBS - All HBS Machines replaced		31-Aug-12	31-Aug-12	X
LHRT3CA	SMT3CALVD005	W CAMPUS	T3	9379	T3 Landside VAT Desk - Option decision (OD)	15-Feb-10		30-Apr-10	X
LHRT4CA	MMT4CAA100	W CAMPUS	T4	9463	T4 Landside Arrivals: Arrivals Concourse Complete		31-Jan-12	26-Mar-12	X
LHRT3CA	SMT3CAP5A003	W CAMPUS	T3	9508	T3 Pier 5 A380 Stands - Brief decision (BD)		28-May-10	28-May-10	X
LHRT4JA	PMT4JA0000	CONNECT	EC BAG	9516	T4 Baggage works for Steps 9.1/9.2 - Start on Site		31-Mar-10	31-Mar-10	X
LHRT4JA	MMT4JA0020	CONNECT	EC BAG	9516	T4 HBS Transfers Replacement - Installed, Tested & Commissioned		22-Oct-10	04-Jul-10	X
LHRT4JA	PMT4JA0020	CONNECT	EC BAG	9516	T4 Delivery of Baggage Solution for Airline Relocation Steps 9.2		06-May-11	16-Jan-11	X
LHRT3CA	SMT3CASIA004	W CAMPUS	T3	9641	T3 Special Branch Accom - Option decision (OD)		30-Jul-10	30-Jul-10	X
LHRT4CA	SMT4CAA120	W CAMPUS	T4	9643	T4 Landside Arrivals: Construction Decision		12-Jul-10	06-Sep-10	X
LHRT4CA	SMT4CA1040	W CAMPUS	T4	9644	T4 Departures Phase 2: Construction Decision		12-Nov-10	16-Sep-10	X
LHRT4CA	SMT4CA1200	W CAMPUS	T4	9644	T4 Departures: IDL/Gates/ Piers Completion		30-Oct-12	03-Sep-12	X
LHRT4CA	SMT4CABRH30	W CAMPUS	T4	9645	T4 Baggage Reclaim Hall Refurb: Construction Decision		17-May-10	13-Jul-10	X
LHRT4CA	MMT4CA150	W CAMPUS	T4	9645	T4 Baggage Reclaim Hall Refurb: Completion		29-Mar-12	13-Jun-12	X
LHRT3CA	SMT3CABWH005	W CAMPUS	T3	9648	T3 UKBA Watch House - Option decision (OD)		30-Jul-10	30-Jul-10	X
LHRT3CA	SMT3CAAHR005	W CAMPUS	T3	9650	T3 Arrivals Concourse - HEX - Option decision (OD)		29-Jun-10	28-May-10	X
LHRT3CA	SMT3CAQM005	W CAMPUS	T3	9651	T3 Queue Measurement - Option decision (OD)		30-Sep-10	30-Sep-10	X
LHRT3CA	SMT3CAIDL005	W CAMPUS	T3	9653	T3 IDL - Option decision (OD)		30-Apr-10	30-Apr-10	X
LHRT3CA	SMT3CAEAC005	W CAMPUS	T3	9654	T3 Enable Airlines - CUSS - Option decision (OD)		30-Sep-10	30-Sep-10	X
LHRHE1A	MMCPCA00051	E CAMPUS	LANDSIDE	9723	MSCPEast Ph1 Accommodation (Course Correction)		24-Sep-10	24-Sep-10	X
LHRT3MA	AMT3MA00006	W CAMPUS	T3	AR4.2	STEP 4.2 - BA/IB Move T1 & T2 to T3 [3.1]	25-Feb-09		25-Feb-09	Y
LHRT1MA	AMT1MA00045	E CAMPUS	T1	AR4A	STEP 4A - STAR Phase 2 T2 to T1 * [3.1]	16-Jun-09		16-Jun-09	Y
LHRT4MA	MMT4CA0103AR	W CAMPUS	T4	AR5.1	Airline Reloc Etihad Ramp Accommodation Complete	07-Jul-09		01-Sep-09	Y
LHRT4MA	AMT4MA50	W CAMPUS	T4	AR5.1	STEP 5.1 - Airline move for 5.1 (EY)* (4.0)	30-Sep-09		30-Sep-09	Y
LHRT4LA	MMT4LA380	W CAMPUS	T4	AR5.2	T4 - Completion of 3rd jetties on each 2 A380 stands [Copy T]	09-Apr-09		22-Apr-09	Y
LHRT4MA	AMT4MA00052	W CAMPUS	T4	AR5.2	STEP 5.2 - T3 Non Aligned (9W & MU) switch from T3 to T4 * [4.0]	14-Oct-09		14-Oct-09	Y
LHRT4MA	MMT4MA0046	W CAMPUS	T4	AR5.2	T4 Airline Fit out of CIP(stand 407) and other works complete (AM)	19-Oct-09		26-Oct-09	Y
LHRT3MA	AMT3MA00007	W CAMPUS	T3	AR5.3	STEP 5.3 - QF & BA JSA via SIN/BKK T4 to T3 * [4.0]	29-Oct-09		29-Oct-09	Y
LHRT4MA	AMT4MA00040	W CAMPUS	T4	AR5.4	STEP 5.4 -T3 Non Aligned (GF & MH) switch from T3 to T4 * [4.0]	29-Oct-09		29-Oct-09	Y
LHRT4MA	AMT4MA00050	W CAMPUS	T4	AR6/7A	STEP 6/7a - Alitalia & Airlines T3 to T4 * [4.0] Switch commences	10-Nov-09		10-Nov-09	Y

LHRT4MA	AMT4MA00051	W CAMPUS	T4	AR6/7B	STEP 6/7b- Servisair & Airlines T3 to T4 * [4.0] Switch commences	17-Nov-09		17-Nov-09	Y
LHRT4MA	AMT4MA00061	W CAMPUS	T4	AR6/7C	STEP 6/7c - Cobalt & Airlines T2 to T4 * [4.0] Switch commences	24-Nov-09		24-Nov-09	Y
LHRT4MA	AMT4MA00070	W CAMPUS	T4	AR9.1A	STEP 9.1 - Non Aligned Phase II T3 to T4 * [4.0]		09-Mar-10	09-Feb-10	Y
LHRT4MA	AMT4MA00080	W CAMPUS	T4	AR9.2	STEP 9.2 - T3 Non Aligned (A.I) T3 to T4 * [4.0]		23-Jun-11	30-Aug-10	Y