

Appendix H: Cost Schedule

Heathrow Airport Limited		Actuals/ Forecast Outturn (Capital as Artemis)					
Q5 Capital Investment Programme as at CIP2011		Actuals/ Forecast Outturn (Capital as Artemis)					
BCT	Project Name	08/09	09/10	10/11	11/12	12/13	TOTAL
	<b>HEATHROW TOTAL</b>	<b>739,871,901</b>	<b>803,445,259</b>	<b>811,809,545</b>	<b>1,122,505,896</b>	<b>1,316,649,865</b>	<b>4,794,282,466</b>
	<b>BAA IT</b>	<b>10,909,541</b>	<b>32,232,283</b>	<b>38,981,686</b>	<b>39,133,875</b>	<b>8,841,953</b>	<b>130,099,338</b>
	<b>BAA RAIL</b>	<b>13,054,570</b>	<b>14,491,000</b>	<b>9,677,000</b>	<b>58,306,260</b>	<b>75,112,443</b>	<b>170,641,273</b>
	<b>HAL Capital Projects</b>	<b>686,907,790</b>	<b>726,708,002</b>	<b>708,357,837</b>	<b>988,065,761</b>	<b>1,194,695,469</b>	<b>4,304,734,859</b>
	<b>PSDH</b>	<b>0</b>	<b>19,637,411</b>	<b>51,493,022</b>	<b>37,000,000</b>	<b>66,000,000</b>	<b>174,130,433</b>
	<b>Adjustments</b>	<b>29,000,000</b>	<b>10,376,563</b>	<b>3,300,000</b>	<b>0</b>	<b>-28,000,000</b>	<b>14,676,563</b>
<b>Eastern Campus Total</b>		<b>268,117,186</b>	<b>176,060,837</b>	<b>283,554,571</b>	<b>673,940,242</b>	<b>920,240,638</b>	<b>2,321,913,474</b>
3212	North East Taxiways	30,442	260,232	0	0	0	290,674
4119	Reconfiguration of stand 240/242	631,906	0	-69,897	0	0	562,009
4243	T1 P4A Wst Demo & 4 rem JS Stn	3,153,655	209,224	270,559	0	0	3,633,438
<b>Eastern Campus Airfield</b>		<b>3,816,003</b>	<b>469,456</b>	<b>200,662</b>	<b>0</b>	<b>0</b>	<b>4,486,121</b>
6100	T2A Early Stage Cost	-6,368	0	0	0	0	-6,368
8828	Eastern Campus EIS	378,668	1,916,428	1,474,868	55,366	0	3,825,330
7767	P23225 - T2A Scheme Design Stage	20,247,592	-938,022	0	0	0	19,309,570
8802	T2A Building	24,711,965	43,688,334	110,105,325	373,303,212	400,908,854	952,717,690
8799	QB & T2 Demolition	2,773,125	19,458,648	3,847,848	0	0	26,079,621
8800	T2 Demolition	587,068	-587,068	0	0	0	0
8805	T2A Baggage	1	0	0	0	0	1
8807	T2A Phase 1 Stands	105,145	621,105	837,073	11,027	0	1,574,350
9022	Automation Prove Out	1,804,338	922,651	-25,365	0	0	2,701,624
<b>T2A Phase 1 &amp; Associated Projects</b>		<b>50,601,534</b>	<b>65,082,076</b>	<b>116,239,749</b>	<b>373,369,605</b>	<b>400,908,854</b>	<b>1,006,201,818</b>
AAAA	Budget Transfer to Western Campus	0	0	0	0	0	0
8794	Eastern Campus Leadership Team	4,137,942	6,406,934	4,178,928	13,774,870	21,943,595	50,442,269
8798	Eastern Campus Logistics	1,388,527	6,741,039	6,409,754	19,368,226	20,969,608	54,877,154
<b>Leadership &amp; Logistics</b>		<b>5,526,469</b>	<b>13,147,973</b>	<b>10,588,682</b>	<b>33,143,096</b>	<b>42,913,203</b>	<b>105,319,423</b>
2016	T1 Departures Lounge Development	1,971	0	0	0	0	1,971
2887	T1 Integrated Lounge Security Search	-123,625	0	403	0	0	-123,222
3884	T1 Pier 4 Segregation	2,226,983	-27,767	0	0	0	2,199,216
4630	T1 Star Parent Project	-7,761,388	-24,650	106,500	55,014	0	-7,624,524
7164	T1 Site Welfare & Site Office facilities	1,461,171	342,313	0	0	0	1,803,484
1826	START Development Cost s to Apri	-1,174	0	1,174	0	0	0
6635	T1 Europier US/TSA Requirements	555,424	-13,332	0	0	0	542,092
7793	Airline Relocations - Cat B fit out - CIP (Arrivals)	2,689,790	0	0	0	0	2,689,790
3822	T1 FCC & Immigration	6,889,117	68,692	-51,343	0	0	6,906,466
6645	T1 Pier 3 Segregation	352,037	-17,573	0	0	0	334,464
3823	T1 HBS & Transfer Baggage System	11,065,716	90,215	213,001	0	0	11,368,932
7612	T1 Pier 4A Segregation	2,261,408	-21,231	0	0	0	2,240,177
4075	T1 Arrivals & Departures Refurbishment	31,219,000	2,663,000	-154,500	0	0	33,727,500
6944	T1 Displacements	10,061,476	1,801,786	-106,506	0	0	11,756,756
8216	T1 Arrivals Forecourt	1,383,056	0	0	0	0	1,383,056
6646	T1 Remote Coaching	2,897,515	-29,457	0	0	0	2,868,058
9104	BMI CIP Lounge Fit Out (cont)	200,000	1,050,000	0	0	0	1,250,000
9128	T1 Zone R Security Standardisation	818,657	3,221,343	-37,813	0	0	4,002,187
9168	Infra for CDL Verification	15,000	-15,000	0	0	0	0
9181	T1 Additional Works	62,000	5,019,796	5,262,808	0	0	10,344,604
6634	T2A VP - HMRC Decants	1,795,041	93,381	0	0	0	1,888,422
7769	P23224 - T2A L/S Early Services Relocation	15,930,397	4,034,175	270,072	0	0	20,234,644
6917	T2A VP - BMI Relocation	2,051,722	42,828	75,000	0	0	2,169,550
6918	VAA Crew Clearance	3,791,281	-79,280	-36,091	0	0	3,675,910
7226	ID Centre Relocation	1,432,484	95,891	-2,246	0	0	1,526,129
7227	T2A VP Airside Sec decant	3,689,467	226,795	-56,402	0	0	3,859,860
7229	T2A VP - B941 Fit Out	10,146	20,818	-23,375	0	0	7,589
7230	P22848 - QB Staff Rest Decant	2,287,385	1,376,607	-26,638	0	0	3,637,354
7232	BA Workshops Decant	2,800	0	0	0	0	2,800
7233	D'Albiac Tenant Fit Out	1,070,105	754,815	-6,255	0	0	1,818,665
7386	P22940 - T2A VP - Specialist Sys Decant	1,039,315	227,665	10,198	0	0	1,277,178
7483	T2A VP - D'Albiac Occ Health	565,227	-12,429	-21,781	0	0	531,017
7623	T2A VP - T3 Eastwing refit	1,034,178	1,345,328	-44,706	0	0	2,334,800
8016	P23388 - T2A VP - Customs Clearance	614,932	900,123	0	0	0	1,515,055
8017	P23389 - T2A VP - QB Bussing decant	178,120	1,023,904	-13,756	0	0	1,188,268
6936	T2A VP - WBC1 HALL Occup	14,000	0	0	0	0	14,000
8434	T2A VP - Rent & Staff Costs	1,670,923	1,610,380	0	0	0	3,281,303
8542	HET VP - T2A Spec Sys Decant	309,317	792,562	39,712	0	0	1,141,591

Heathrow Airport Limited		Actuals/ Forecast Outturn (Capital as Artemis)					
Q5 Capital Investment Programme as at CIP2010							
BCT	Project Name	08/09	09/10	10/11	11/12	12/13	TOTAL
9256	T2 HAL C&B	0	2,212,025	15,628	0	0	2,227,653
3814	New Build MSCP - East	200,000	2,304,880	2,593,130	21,239,111	63,955,877	90,292,998
8450	Control Tower Site Purchase for MSCP East	46,046,726	13	0	0	0	46,046,739
8888	Control Tower Demolition	0	0	827,277	8,232,712	22,940,008	31,999,997
9723	Eastern Campus Accommodation	0	0	288,731	2,681,718	26,229,545	29,199,994
<b>Landside, T1 &amp; VP</b>		<b>150,007,700</b>	<b>31,078,816</b>	<b>9,122,222</b>	<b>32,208,555</b>	<b>113,125,430</b>	<b>335,542,523</b>
4201	T2B Phase 2	6,670,371	14,997,628	92,339,402	179,295,872	278,108,411	571,411,684
4539	T2B Phase 1	47,283,556	50,579,434	3,786,928	0	0	101,649,918
6495	Relocation of 10cm Radar	1,143,335	0	-77,784	0	0	1,065,551
7212	Relocation of Substation 56	2,200,589	1,298,862	-74,808	0	0	3,424,643
9487	Tunnels Across Lima and Kilo	0	-1	1	0	0	0
9488	T2B Ph2 Station Box	0	-1	1	0	0	0
6716	Pier 3 Demolition	867,629	-889,396	1	0	0	-21,766
<b>T2B Building &amp; Associated Projects</b>		<b>58,165,480</b>	<b>65,986,526</b>	<b>95,973,741</b>	<b>179,295,872</b>	<b>278,108,411</b>	<b>677,530,030</b>
9853	T2A Baggage	0	0	14,155,420	406,554	-88,858	14,473,116
9351	T1 Baggage Prolongation Programme	0	296,190	20,836,397	22,760,714	10,349,795	
10309	T1 Transitions	0	0	1,930,284	15,339,867	32,366,992	
<b>T1 Baggage</b>		<b>0</b>	<b>296,190</b>	<b>36,922,101</b>	<b>38,507,135</b>	<b>42,627,029</b>	<b>14,473,116</b>
9805	Eastern Campus ICS	0	0	14,507,414	17,415,979	42,556,811	74,480,204
<b>Eastern Campus ICS</b>		<b>0</b>	<b>0</b>	<b>14,507,414</b>	<b>17,415,979</b>	<b>42,556,811</b>	<b>74,480,204</b>
<b>Western Campus Total</b>		<b>261,635,417</b>	<b>386,310,305</b>	<b>283,673,945</b>	<b>181,145,748</b>	<b>147,977,589</b>	<b>1,260,743,004</b>
T3 Office Refurbishment Airline Moves (No CIP 2007 Provision)		5,841,277	971,949	-176,465	267,846	0	6,904,607
T3 CIP New Airline Moves (No CIP 2007 Provision)		7,519,370	241,485	-239,658	5,000	0	7,526,197
3656	T3 Forecourt Redevelopment	1,871,529	79,371	-17,637	0	0	1,933,263
6476	T3 Kerbside check in	20,000	-602,530	0	0	0	-582,530
7150	T3 Zone A Virgin Contribution	-917,880	0	0	0	0	-917,880
6068	T3 Zone A Refit	0	218,765	0	0	0	218,765
4168	T3 Virgin Developments	20,155	-81,475	0	0	0	-61,320
149	T3 Arrivals Development	10,775	-11	0	0	0	10,764
7633	T3 KBCI AA Contribution	0	601,416	0	0	0	601,416
3876	T3 Pier 7 Horizontal Segregation	3,388,624	-121,437	866	0	0	3,268,053
5094	Pier 5 Departures Walkway	4,704,192	757,215	-301,554	0	0	5,159,853
8002	Pier 7 stands works	833,816	2,146,943	144,988	0	0	3,125,747
9310	T3 Additional Jetty Provision	0	650,269	2,041,027	92,641	0	2,783,937
9508	Pier 5 A380 Stands	0	0	155,005	2,268,810	3,193,799	5,617,614
6714	T3 Refurbishments	-119,465	0	6,847	0	0	-112,618
7484	Zone A CUSS Installation	393,965	0	0	0	0	393,965
7593	T3 Zone B-G Upgrade	10,985,028	3,871,594	-22,813	0	0	14,833,809
7609	Virgin Arrivals	-21,119	33,107	0	0	0	11,988
8406	Pier 7 Connector Refurb	5,477,297	5,874,699	-310,025	0	0	11,041,971
8494	Pier 5 Gateroom Enclosures	1,604,424	1,137,569	-168,228	0	0	2,573,765
8510	Landside Departures 1st Floor	65,871	550,091	3,101,528	374,505	0	4,091,995
8563	Immigration Hall Refurb	521,534	2,190,767	12,050,389	5,747,667	0	20,510,357
7733	T3 Southwing Facade Upgrade	-6,854	13,063	0	0	0	6,209
8569	T3 Baggage Hall Refit	457,490	-457,490	0	0	0	0
9222	T3 CSA	0	8,040,913	4,712,617	1,000,407	0	13,753,937
9223	T3 Connections Security SQR	0	1,038,362	6,921,415	694,442	0	8,654,219
9269	T3 Transformation Scope Gap 09 T3 UKBA Watch House & SO15	0	3,225,305	-123,806	264,742	0	3,366,241
9648	Accommodation	0	0	175,871	1,777,344	0	1,953,215
9651	T3 Queue Measurement	0	0	0	119,000	181,000	300,000
9653	T3 IDL Transformation	0	40,549	1,316,104	2,409,861	0	3,766,514
9379	T3 YAT Reclaim Desk	0	39,316	218,667	1,056,990	0	1,314,973
9801	Zone A Desk Capacity	0	0	79,060	0	0	79,060
10005	Stand 365 Works	0	0	0	355,000	0	355,000
<b>Terminal 3</b>		<b>42,650,029</b>	<b>30,459,805</b>	<b>29,564,198</b>	<b>16,434,255</b>	<b>3,374,799</b>	<b>122,483,086</b>
6604	T4 Airline Relocation	4,277,975	8,106,527	563,778	0	0	12,948,280
4677	T4 ESP & Central Search Upgrad	-2,501	0	0	0	0	-2,501
2303	T4 A380 Stand/Gate Provision	20,335,911	3,439,057	-755,033	0	0	23,019,935
3831	T4 Check-In Capacity	55,107,659	37,974,842	-592,529	0	0	92,489,972
6693	Terminal 4 Refurbishment	1,880,855	9,633,248	201,666	0	0	11,715,769
8008	T4 Open Skies Landside Offices	178,601	-95,952	0	0	0	82,649
8275	T4 Victor Pier Refurbishment	542,476	-283,225	0	0	0	259,251
187	Fire Alarm Replacement	-83,780	71,658	0	0	0	-12,122
9028	T4 Additional Transfer Security Lanes	64,319	6,843,900	67,993	0	0	6,976,212
8274	T4 Flooring	970,246	-56,797	0	0	0	913,449

Heathrow Airport Limited		Actuals/ Forecast Outturn (Capital as Artemis)					
Q5 Capital Investment Programme as at CIP2010							
BCT	Project Name	08/09	09/10	10/11	11/12	12/13	TOTAL
9399	T4 Baggage Airline Moves - T407	0	1,338,098	2,983,995	716,628	0	5,038,721
9276	T4 Transformation Scope Gap 09	0	218,424	-218,423	0	0	1
9643	T4 Arrivals Concourse	0	180,648	5,885,447	260,186	0	6,326,281
9516	T4 Baggage Works for Step 9	0	3,298,354	40,936,311	12,550,231	3,789,425	60,574,321
9645	T4 Baggage Reclaim Hall Refurb	0	0	99,348	8,239	3,583,699	3,691,286
9646	T4 Cat B Accommodation	0	0	224,016	1,175,493	0	1,399,509
9844	T4 Airbridge Replacement	0	0	264,724	2,082,297	3,602,979	5,950,000
9640	MSCP4 Structural Relife	0	13,150	2,384,646	4,264,723	0	6,662,519
9940	T4 Gulf Air CIP Lounge	0	0	521,378	0	0	521,378
9944	I4 Off Pier Coaching	0	0	966,784	30,577	0	997,361
9951	T4 Interim VIP suite	0	0	381,432	528,253	0	909,685
<b>Terminal 4</b>		<b>83,771,761</b>	<b>70,681,937</b>	<b>53,915,533</b>	<b>71,616,677</b>	<b>10,976,103</b>	<b>240,461,956</b>
5221	Heathrow Terminal T5C	92,443,042	139,122,583	98,944,453	10,897,205	0	341,407,283
9657	T5C Weather Proof BA Baggage Docks	0	0	99,464	0	0	99,464
	T5C Land Purchases	900,000	39,240,000	0	0	0	40,140,000
<b>Terminal 5</b>		<b>93,343,042</b>	<b>178,362,583</b>	<b>99,043,917</b>	<b>10,897,205</b>	<b>0</b>	<b>381,646,747</b>
1851	Post 15 Transfer Baggage System	36,279,498	88,568,190	14,958,595	40,342,488	4,554,806	244,103,577
9520	T5 A&B Dock Weathering	0	57,518	120,373	131,709	0	309,600
9527	T5 DCV Bypass	0	0	685,375	39,105	0	724,480
<b>T5 Baggage</b>		<b>36,279,498</b>	<b>88,625,708</b>	<b>75,764,343</b>	<b>40,513,302</b>	<b>4,554,806</b>	<b>245,737,657</b>
3801	T3 Integrated Baggage System	6,091,087	18,180,277	23,478,747	78,100,870	126,353,780	252,204,761
10094	T3 HB5 Replacement	0	0	1,907,207	13,583,489	2,718,101	18,208,797
<b>T3 Baggage</b>		<b>6,091,087</b>	<b>18,180,277</b>	<b>25,385,954</b>	<b>91,684,359</b>	<b>129,071,881</b>	<b>270,413,558</b>
<b>Infrastructure Total</b>		<b>99,270,458</b>	<b>128,364,739</b>	<b>139,882,940</b>	<b>145,462,740</b>	<b>104,668,751</b>	<b>707,640,637</b>
8020	Tug Charging & Stillage	0	849,176	-12,907	0	0	836,269
1832	Caryu Tunnel Refurbishment	12,190	-12,190	0	0	0	0
2222	A380 Northern CTA Code P6G Tax	-76,764	0	0	0	0	-76,764
3817	South East Taxiways	21,964,241	27,828,433	5,836,963	0	0	55,629,637
7779	P23223 - T2A A/S Early Services Relocation	1,457,160	2,060,398	473,429	0	0	3,990,987
8335	T5 Phase 2 Early Stands	8,198,493	165,767	-787,299	0	0	7,576,961
8018	Stretch 454-456	280,292	16,913	-809	0	0	296,396
8735	T5 Phase 2 Airfield Works	5,754,120	8,061,339	7,843,987	5,411,312	0	27,070,758
2809	A380 Taxiways around Pier 1	168,377	5,931,577	1,357,647	0	0	7,457,601
7205	T2B NW Stands & Taxiways	1,025,572	11,084,711	23,014,885	866,463	0	35,991,631
2855	Western Taxiways Rehab	7,641	0	0	0	0	7,641
4202	Eastern Campus Airfield Taxiways and Road	1,901,896	1,368,934	29,919,695	19,472,179	1,067,444	53,730,148
3353	Major Fire Appliance Replacement	0	34,136	0	2,380,939	1,366,706	3,781,781
7206	T2B NE Stands & Taxiways	10,833,576	3,626,280	-17,327	0	0	14,442,529
7207	EAD Mid Stands & Taxiways	115,693	-175,693	0	0	0	-60,000
3401	I3 Remote JX Stands (A380)	-67,602	0	-17,978	0	0	-85,580
7209	Eastern Campus Apron	0	853,295	700,259	1,518,592	63,515,102	66,587,248
7210	T2B SW Stands & Taxiways	0	-2	0	0	0	-2
2179	HEX Intervention pt relocation	-16,086	-1	0	0	0	-16,087
4995	Concrete Batcher Infra	0	-88,483	0	0	0	-88,483
4308	SIS Replacement project	79,837	0	-2,700	0	0	77,137
4582	Sub Fire Str Relocation Ph 2	838,084	0	-5,116	0	0	832,968
4761	Runway radar FOD detection	3,096,570	21,980	0	0	0	3,118,550
6296	AGL substation enhancements	125,390	11,011	-11,416	0	0	124,985
6652	T4 - T5 Cargo Road	-97,630	0	3,443	0	0	-94,187
8547	T4 A380 stands	2,633,650	778,718	-44,902	0	0	3,367,466
3050	TTT - Northern Taxiways	-395	0	0	0	0	-395
8857	Taxiway / CDS Rebuilds (Q5)	882,788	9,681,012	2,169,155	5,931,638	873,515	19,538,108
221	A380 Southern CTA Taxiways	-389,975	-416	0	0	0	-390,391
574	New AGL Control System	-2,523	0	0	0	0	-2,523
8810	Link 35	2,310	0	0	0	0	2,310
9501	Heathrow Resilience	0	540,324	1,343,637	7,112,178	33,563,708	42,559,847
8902	T1 Airfield Remediation Pier 3	0	0	6,236	1,103,241	290,526	1,400,003
3222	TTT - Southern Taxiway	-72,090	0	0	0	0	-72,090
1655	Northern Runway Widen Code F	0	0	-45,851	0	0	-45,851
<b>Airfield</b>		<b>58,654,815</b>	<b>72,637,219</b>	<b>71,723,031</b>	<b>43,796,542</b>	<b>100,677,001</b>	<b>347,488,608</b>
3785	Managed Campus - CCTV	0	0	-87,769	0	0	-87,769
5056	Physical Perimeter Security	2,848,441	955,898	690,943	0	0	4,495,282
5058	P22629 - BS - Guard Tour	230,798	0	0	0	0	230,798
6330	CSA Security Improvements	0	-300	0	0	0	-300
6708	CSA Security Improvement	-65,951	1,315	0	0	0	-64,636
7360	P23453 - Enhanced Cargo Control Posts	93,070	0	0	0	0	93,070
8403	P23687 - Security Standardisation	4,043,097	-4,043,097	-415	0	0	-415
4242	Self Service Boarder Control	235,000	4,126,936	2,894,675	1,001,101	0	8,257,712
4185	Cargo Area RZ Road (T5-T4 Rout	94,985	238,887	1,348,383	3,888,663	3,013,329	8,584,247

Heathrow Airport Limited		Actuals/ Forecast Outturn (Capital as Artemis)					
Q5 Capital Investment Programme as at CIP2010							
BCT	Project Name	08/09	09/10	10/11	11/12	12/13	TOTAL
8452	Control Post Programme	585,864	1,769,819	15,613,980	6,191,820	5,306,312	29,467,795
3703	Plantroom Access Control	-2,110	0	0	0	0	-2,110
8801	CP5	751,109	5,793,878	36,668	0	0	6,581,655
9109	Fixed POST Reduction	19,810	1,625,323	2,960	0	0	1,648,093
9303	Wellington Road Security Search	0	88,897	745,526	50,127	0	884,550
9843	Low Cost Security Projects	0	1,134,908	2,437,333	2,386,932	1,789,979	7,749,152
<b>Security</b>		<b>8,834,113</b>	<b>11,692,464</b>	<b>23,682,284</b>	<b>13,518,643</b>	<b>10,109,620</b>	<b>67,837,124</b>
7050	N1 Car Parking Decking Project	-58,294	1,223	0	0	0	-57,071
6541	MSCP West Phase 2	-11,962	0	0	0	0	-11,962
6793	Heathrow Storm Water Catchment	30,326	149,499	5,865,337	3,777,817	7,765,518	17,588,497
7718	Eastern Maint Base Redev	445,483	428,793	764,086	5,538,892	25,988,917	33,166,171
9301	Infra Safety Critical Projects	0	1,121,527	3,857,886	3,599,082	15,807,917	24,386,412
9382	PicEx Station Works - LUL	0	3,057,539	1,728,342	16,874,560	0	21,660,441
9720	Remove Fowles Yard	0	8,500	117,221	1,493,253	492,399	2,111,373
3519	Chilled Water Expansion	0	-34,739	0	0	0	-34,739
6595	MSCP2 Prolongation works	192,895	27,410	-17,424	0	0	202,881
7047	HEX Media Sites	750,000	-750,000	-98,580	0	0	-98,580
7049	JCD Media Sites	2,027,053	818,553	162,177	374,115	0	3,381,898
3275	Car Rental Consolidation	50,625	-8,400	0	0	0	42,225
4611	P20486 - Cargo CHP/T5 LTHW link	-20,865	11,250	0	0	0	-9,615
7666	Energy Infrastructure	130,576	1,488,053	6,528,738	29,505,535	7,939,815	45,592,717
6478	T3 CIP Waste Management Facility	6,397	0	0	0	0	6,397
<b>Landside</b>		<b>3,542,234</b>	<b>6,319,208</b>	<b>18,907,783</b>	<b>61,163,254</b>	<b>57,994,566</b>	<b>147,927,045</b>
3428	CO2 Strategy	0	500,000	2,105,423	894,577	0	3,500,000
6527	HAL Minor Projects (Incl Retail & Property)	22,697,454	9,791,981	1,641,402	617,997	400,000	35,148,834
6	HAL Minor Projects	0	0	0	0	0	0
6548	Foul Sewer project	351,418	0	-401,185	0	0	-49,767
7758	EAA Fuel Facility	14,600	41,122	-43,371	0	0	12,351
4549	FDS Upgrade Programme	-10,629	1,240	0	0	0	-9,389
5225	SE Baggage remediation - Shield	112,164	-30,045	0	0	0	82,119
6369	HAL Airbridge Refurb 2006/2007	45,997	0	0	0	0	45,997
7441	T4 Toilet Refurb 2007 Ph2	79,205	43,960	2,349	0	0	125,514
7517	HAL Welcome Signage	-8,876	0	0	0	0	-8,876
7628	Remote Goods Screening	66,700	-9,000	-3,134	0	0	54,566
3516	BS - Performance Mngt 2004	18,956	0	0	0	0	18,956
5988	T1 - Re-roofing	158,922	0	0	0	0	158,922
6391	T1 Re-flooring	1,588,750	-40,592	0	0	0	1,548,158
7701	T3 PR10 AHU Replace Ph2	1,296,059	46,855	-4,350	0	0	1,338,564
4347	T3 AHU replacement	4,689	0	0	0	0	4,689
6545	T3 Fire Alarm Delay	-33,353	10,704	0	0	0	-22,649
7799	People with reduced mobility	475,875	-40,687	0	0	0	435,188
6547	T3 Services Subway Refurb	26,490	0	-811	0	0	25,679
7443	T3 Flooring 07/08	107,908	0	0	0	0	107,908
8265	Lisa & Montage T5	-23,031	-294	0	0	0	-23,325
8376	Northern Perimeter Congestion	615,000	0	-17,937	0	0	597,063
8541	T3 Escalator replacement	191,451	655,189	-7,483	0	0	839,157
8553	T3 Arrivals lift cladding	16,357	0	-16,357	0	0	0
8138	T3 Connections Branding	174,190	-5,760	0	0	0	168,430
9106	LPI1 - Inviron	70,000	7,325,519	1,497,286	7,195	0	8,900,000
9107	LPI2 - Kier	85,000	10,445,861	348,217	8,157	0	10,887,235
9108	LPI3 - ROK	118,000	8,519,795	1,029,609	738,578	0	10,405,982
9738	2010 LPI Works	0	460,000	17,672,238	7,199,510	13,186	25,344,934
9778	Retail 2010 (CWF) Concessions	0	0	818,451	243,549	0	1,062,000
9785	Retail 2010 (CWF) Services	0	0	403,000	0	0	403,000
10232	2011 - 2012 Minor Projects	0	0	546,504	17,274,738	25,474,378	43,295,620
<b>Minor (CWF)</b>		<b>28,239,296</b>	<b>37,715,848</b>	<b>25,569,851</b>	<b>26,984,301</b>	<b>25,887,564</b>	<b>133,509,625</b>
<b>D&amp;D</b>		<b>817,219</b>	<b>1,740,705</b>	<b>1,142,387</b>	<b>22,181,062</b>	<b>75,574,545</b>	<b>101,455,918</b>
3809	Overlay Runways	0	0	0	0	1,385,091	1,385,091
3841	Western Campus A380 Stands	0	0	0	1,979,085	3,335,628	5,314,713
9105	New Model Line (formerly ATRS)	73,289	236,075	69,149	2,887,323	2,434,680	5,700,516
9213	Security Projects	0	0	0	0	12,000,137	12,000,137
9575	T5 Transfers Add Security Lanes	0	450,000	-4,763	0	3,054,764	3,500,001
9721	Landside Road Safety Compliance	0	0	20,303	23,065	2,626,382	2,669,750
<b>D&amp;D Infrastructure</b>		<b>73,289</b>	<b>686,075</b>	<b>84,689</b>	<b>4,889,473</b>	<b>24,836,682</b>	<b>30,570,208</b>
3828	T3 Dept/CI Development Ph2	0	0	0	265,200	734,800	1,000,000
4214	Pier 7 Redevelopment & Stands	0	0	0	220,194	1,858,275	2,078,469
9654	T3 Check-In Enhancements	0	0	0	178,195	1,821,809	2,000,004
9644	T4 Departures Phase 2	0	0	323,905	4,433,756	16,665,129	21,422,790

Heathrow Airport Limited		Actuals/ Forecast Outturn (Capital as Artemis)					
Q5 Capital Investment Programme as at CIP2010							
BCT	Project Name	08/09	09/10	10/11	11/12	12/13	TOTAL
<b>D&amp;D Western Campus</b>		<b>0</b>	<b>0</b>	<b>323,905</b>	<b>5,097,345</b>	<b>21,080,013</b>	<b>1,000,000</b>
7720	T2A Phase 2	743,930	1,054,630	348,284	4,212,739	25,003,135	31,362,718
<b>D&amp;D E.C. Phase 2</b>		<b>743,930</b>	<b>1,054,630</b>	<b>348,284</b>	<b>4,212,739</b>	<b>25,003,135</b>	<b>31,362,718</b>
7664	T2A Ph2 Baggage System	0	0	276,523	933,720	2,289,758	3,500,001
3871	Baggage Combined Control Centres	0	0	108,986	391,014	0	500,000
8818	Baggage Product Improvements	0	0	0	6,656,771	2,364,957	9,021,728
<b>D&amp;D Baggage</b>		<b>0</b>	<b>0</b>	<b>385,509</b>	<b>7,981,505</b>	<b>4,654,715</b>	<b>13,021,729</b>
<b>Other</b>		<b>64,121,796</b>	<b>27,177,130</b>	<b>103,985</b>	<b>1,358,226</b>	<b>322,974</b>	<b>93,084,111</b>
7966	Operational Readiness	3,337,835	3,062,073	-119,723	0	0	6,280,185
8467	Wayfinding	51,699	14,162	5,089	106,076	322,974	500,000
7630	Airline Relocations Staff	-426,200	0	0	0	0	-426,200
<b>Airline Moves</b>		<b>2,963,334</b>	<b>3,076,235</b>	<b>-114,634</b>	<b>106,076</b>	<b>322,974</b>	<b>6,353,985</b>
5296	BS - T4 Operations Network	265,691	2,381	-1,657	73,396	0	339,811
8622	Systems Integration	329,793	35,580	0	0	0	365,373
7702	Relocation of Airlines IT Operations	6,825,752	4,438,638	699,513	1,092,466	0	13,056,369
<b>IT</b>		<b>7,421,236</b>	<b>4,476,599</b>	<b>697,856</b>	<b>1,165,862</b>	<b>0</b>	<b>13,761,553</b>
9999	Capital Programme Reserve	21,038,379	-5,000,000	0	0	0	16,038,379
<b>Management Reserve</b>		<b>21,038,379</b>	<b>-5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,038,379</b>
7257	T3 Wayfinding Signage	12,731	0	0	0	0	12,731
6005	T5 Integrated DL IT Trial	-19,978	0	0	0	0	-19,978
6006	T5 Live Team Costs	2,672,123	1,223,608	0	0	0	3,895,731
6042	T5 Live Trials and Studies	-13,367	0	0	0	0	-13,367
6056	T5 HCC Stockley Park	-103,133	0	0	0	0	-103,133
6057	T5 Welcome Roundabout	172	0	0	0	0	172
6060	Retail Capital Contributions	481,000	0	0	0	0	481,000
2781	T5/HAL Integration	-1,112	0	0	0	0	-1,112
6062	T5 New Meida Sites	-373,198	0	0	0	0	-373,198
6099	Fit-out Windsor VIP Suite	79,000	0	0	0	0	79,000
6134	T5 Live IT systems	-661,246	275	0	0	0	-660,971
6138	Third Party Start Up	-197,151	0	0	0	0	-197,151
6139	Connectivity and Wayfinding	0	0	0	0	0	0
6141	T5 Operational Equipment	-414,154	0	0	0	0	-414,154
6142	T5 High Voltage Network	0	0	0	0	0	0
6143	LUL Network Costs	-3,115,953	0	0	0	0	-3,115,953
6144	T5 Live Logisitcs	-237,086	0	0	0	0	-237,086
6145	T5 Live Facility Maintenance	155,451	0	0	0	0	155,451
6519	TP T5 Lan Integration Work	-970	0	0	0	0	-970
6561	T5 Automated Public Address	35,031	0	0	0	0	35,031
6858	T5 Artemis	-191	0	0	0	0	-191
6889	Roads Wayfinding	0	0	-271,743	0	0	-271,743
6892	Airside T5 Integration	-58,722	0	0	0	0	-58,722
6893	Airside Stand Allocation	-184,386	0	0	0	0	-184,386
6984	IDAHO Check In	-4,126	0	0	0	0	-4,126
7039	Guard Trac for T5	5,484	0	0	0	0	5,484
7044	Loose Op Equip facilities Mgr	-118,185	-14,407	0	0	0	-132,592
7252	T5 Firestorm	-50,000	0	0	0	0	-50,000
7256	Cargo Rz re CP20	-400	0	0	0	0	-400
7259	T5 Cellular	-1,233,109	-616,554	0	0	0	-1,849,663
7260	T5 Information Zone	-438,750	0	0	0	0	-438,750
7366	Bus & coach Display	-33,378	0	0	0	0	-33,378
7367	Onward Travel	123,528	0	0	0	0	123,528
7368	Retail Marketing Sites	-4,519	0	0	0	0	-4,519
7407	FF&E Art Work Allowance	-300,000	0	0	0	0	-300,000
7410	T5 Energy Centre Maintenance	-107,879	0	0	0	0	-107,879
7543	T5 Cleaning Start Up	-28,335	0	0	0	0	-28,335
7759	Enhancement to LTHW system	-3,923	0	0	0	0	-3,923
7810	Baggage hall digital radios	0	0	0	0	0	0
7911	Wellington Road Start-up costs	-150,042	0	0	0	0	-150,042
8133	Directly charges staff costs	-2,325,202	7,070	0	0	0	-2,318,132
8189	Locks	0	-26,268	0	0	0	-26,268
8299	OH Facility costs	2,725	0	0	0	0	2,725
8320	T5 Build Requests	343,663	0	0	0	0	343,663
8321	Staff Search	80	0	0	0	0	80
8407	Contingency planning equipment	-33,731	-22,803	-5,342	0	0	-61,876
8603	T5 Late Business Change	6,177,977	0	0	0	0	6,177,977
7541	T4 Post T5 Baggage Operation	2,059,068	1,694,942	0	0	0	3,754,010

Heathrow Airport Limited		Actuals/ Forecast Outturn (Capital as Artemis)					
Q5 Capital Investment Programme as at CIP2010							
BCT	Project Name	08/09	09/10	10/11	11/12	12/13	TOTAL
7541	T4 Post T5 Baggage Operation	2,059,068	1,694,942	0	0	0	3,754,010
7505	Building 139 One World	7,894,102	11,243	21,594	54,900	0	7,981,839
9355	HBS Replacement	0	911,648	-911,647	0	0	1
3798	T4 Sorter Replacement	4,572,758	3,675,831	-486	0	0	8,248,153
3286	Post T5 Road Interim Solution	43,463	-14,367	0	0	0	29,096
4191	Manual Handling Aids	103,523	4,552	-237,780	0	0	-129,705
3768	T3 Transfer Pax Mobs	1,113,562	3,629	1,704	0	0	1,118,895
3810	System Baggage Cxrefit T1 - T4	3,897,530	661,626	561,087	0	0	5,120,243
7969	Terminal 4 Open Skies Baggage	4,446,885	2,510,408	177,685	0	0	7,134,978
8614	Baggage Ctgy (Bldg 560)	3,425,250	-199,014	0	0	0	3,226,236
615	HBS VMD replacement prog	2,983,592	2,351,381	0	0	0	5,334,973
4033	Landside Connectivity T5/HAL	-24,126	0	0	0	0	-24,126
9397	T4 Baggage Airline Moves - T408	0	1,880,331	0	0	0	1,880,331
4984	Scada upgrade	2,096,514	9,793	1,969	354	0	2,108,630
9398	T4 Baggage Airline Moves - EBS	0	4,366,096	0	0	0	4,366,096
5390	T3 Baggage Capacity - Phase 3	31,758	24,000	0	0	0	55,758
	T4 Baggage Airline Moves - Main Baggage						
9401	Hall	0	1,858,692	-11,473	0	0	1,847,219
9402	T4 Baggage Airline Moves - External Works	0	2,321,786	0	0	0	2,321,786
6670	T4 FCC Upgrade	177,837	-16,867	0	0	0	160,970
7658	Baggage Tunnel T2A - MFP	0	0	0	0	0	0
9403	T4 Baggage Airline Moves - Satellites	0	1,958,223	0	0	0	1,958,223
5224	T3 Baggage Capacity - Phase 2	392	362	0	0	0	754
9338	T5A/B Baggage System Improvement	0	38,178	198,018	0	0	231,196
	Bldg 139 BA Fleet Change Add'l Can Make						
9519	Up Stillage	0	20,902	2,127	31,034	0	54,063
<b>Legacy</b>		<b>32,698,847</b>	<b>24,624,296</b>	<b>-479,237</b>	<b>86,288</b>	<b>0</b>	<b>0</b>
<b>Total prior to adjustments (P50 EAC)</b>		<b>693,962,076</b>	<b>719,653,716</b>	<b>708,357,837</b>	<b>1,024,088,018</b>	<b>1,338,784,497</b>	<b>4,484,846,144</b>
	CPI Efficiency				-16,617,520	-66,470,079	-83,087,599
	Assumed money from PSDH				-9,400,000	-37,600,000	-47,000,000
	Management Adjustment (challenge)				-10,004,737	-40,018,949	-50,023,686
	Adjustments to Mngt reserve	-7,054,286	7,054,286				0
<b>Adjustments</b>		<b>-7,054,286</b>	<b>7,054,286</b>	<b>0</b>	<b>-36,022,257</b>	<b>-144,089,028</b>	<b>-180,111,285</b>
<b>Total following adjustments (BAC: Performance Baseline)</b>		<b>686,907,790</b>	<b>726,708,002</b>	<b>708,357,837</b>	<b>988,065,761</b>	<b>1,194,695,469</b>	<b>4,304,734,859</b>