



# Heathrow Performance Report

Service Quality Rebate and Bonus - August 2018

Integrated Planning and Performance - Airport Operations

Printed: 17 September 2018

**Heathrow**  
*Making every journey better*

# Heathrow Performance Report August 2018

## Passenger Experience and Service Level Performance

	T2	T3	T4	T5	
<b>Departure lounge seat availability*</b> Ease of finding a seat	4.36	4.17	4.28	4.08	
<b>Cleanliness*</b> Overall cleanliness of the terminal	4.38	4.19	4.23	4.29	
<b>Wayfinding*</b> Ease of finding your way around the airport	4.32	4.24	4.27	4.24	
<b>Flight information*</b> Accuracy and ease of finding flight information	4.43	4.41	4.39	4.38	
<b>Wi-Fi*</b> Ease of using WiFi	4.14	4.14	4.15	4.11	
<b>Security*</b> Passenger satisfaction	4.26	4.22	4.23	4.21	
<b>CSA queues - Times queue &lt;5 minutes</b> Based on 15min time periods measured	95.67%	95.58%	96.13%	95.94%	
<b>CSA queues - Times queue &lt;10 minutes</b> Based on 15min time periods measured	99.91%	99.45%	99.82%	99.82%	
<b>Staff search</b> Based on 15min time periods measured	99.72%	99.77%	99.72%	95.61%	
<b>Transfer Search</b> Based on 15min time periods measured	95.81%	96.36%	99.43%	96.58%	
	<b>CTA</b>	<b>Cargo</b>	<b>EastSide</b>	<b>T5</b>	<b>SouthSide</b>
<b>Control Post Security Search</b>	96.71%	95.31%	97.83%	96.67%	95.51%

\* SQRB calculation based on moving annual average (MAA) for these metrics

## Service Level Performance

<b>PSE (General)</b> Availability of Passenger Sensitive Equipment (General)	99.53%	99.43%	99.67%	99.34%
<b>PSE (Priority)</b> Availability of Passenger Sensitive Equipment (Priority)	99.54%	99.18%	99.64%	99.33%
<b>Stands</b> Availability of stands	99.89%	99.73%	99.86%	99.85%
<b>FEGP</b> Availability of Fixed Electrical Ground Power	100%	99.99%	100%	99.94%
<b>Jetties</b> Availability of Air-Bridges	99.83%	99.89%	99.72%	99.62%
<b>PCA</b> Availability of Pre-conditioned Air	99.88%	100%		100%
<b>SEGs</b>	99.98%	99.81%	99.99%	99.93%
<b>Pier Service*</b> % Pier served passengers	97.87%	96.03%	99.97%	91.18%
<b>Arrivals Reclaims</b> Bag reclaim belts availability	99.52%	99.57%	99.59%	99.94%
<b>Aerodrome congestion</b>				
<b>TTS - One car</b> Track Transit System - one car availability				100.00%
<b>TTS - Two cars</b> Track Transit System - % time two cars available				98.90%

	T2	T3	T4	T5	ALL
<b>PSE (General)</b>	99.53%	99.43%	99.67%	99.34%	
<b>PSE (Priority)</b>	99.54%	99.18%	99.64%	99.33%	
<b>Stands</b>	99.89%	99.73%	99.86%	99.85%	
<b>FEGP</b>	100%	99.99%	100%	99.94%	
<b>Jetties</b>	99.83%	99.89%	99.72%	99.62%	
<b>PCA</b>	99.88%	100%		100%	
<b>SEGs</b>	99.98%	99.81%	99.99%	99.93%	
<b>Pier Service*</b>	97.87%	96.03%	99.97%	91.18%	
<b>Arrivals Reclaims</b>	99.52%	99.57%	99.59%	99.94%	
<b>TTS - One car</b>					100.00%
<b>TTS - Two cars</b>					98.90%

## Financial Report- Bonus and Rebates

	Rebates:				Campus	YTD		
	Aug - 2018					Estimated Rebate	Estimated Rebate	Total Failures
	T2	T3	T4	T5				
<b>Departure lounge seat availability</b>	✓	✓	✓	✓		£ -	£ -	0
Cleanliness	✓	✓	✓	✓		£ -	£ -	0
<b>Wayfinding</b>	✓	✓	✓	✓		£ -	£ -	0
Flight information	✓	✓	✓	✓		£ -	£ -	0
<b>CSA Queues - Both</b>	✓	✓	✓	✓		£ -	£ -	0
Staff Search	✓	✓	✓	✓		£ -	£ -	0
<b>Transfer search</b>	✓	✓	✓	✓		£ -	£ -	0
Passenger Sensitive Equipment (General)	✓	✓	✓	✓		£ -	£ -	0
<b>Passenger Sensitive Equipment (Priority)</b>	✓	✓	✓	✓		£ -	£ -	0
Stands	✓	✓	✓	✓		£ -	£ -	0
<b>FEGP</b>	✓	✓	✓	✓		£ -	£ -	0
Jetties	✓	✓	✓	✓		£ -	£ -	0
<b>Pre-conditioned air</b>	✓	✓	✓	✓		£ -	£ -	0
Stand entry guidance	✓	✓	✓	✓		£ -	£ -	0
<b>Pier Service</b>	✓	✓	✓	✓		£ -	£ -	0
Arrivals reclaims	✓	✓	✓	✓		£ -	£ -	0
<b>Control Posts Search</b>					✓	£ -	£ -	0
<b>Aerodrome Congestion</b>					✓	£ -	£ -	0
<b>Total</b>						£ -	£ -	0

	Bonuses:		Aug - 2018				YTD		
	Lower Threshold	Upper Threshold	T2	T3	T4	T5	Estimated Bonus	Estimated Bonus	Total Pass
	4.10	4.50	4.36	4.17	4.28	4.08	£ -	£ -	0
	4.20	4.50	4.38	4.19	4.23	4.29	£ -	£ -	0
	4.20	4.50	4.32	4.24	4.27	4.24	£ 70,160	£ 438,500	8
	4.40	4.70	4.43	4.41	4.39	4.38	£ -	£ -	0
<b>Total</b>							£ 70,160	£ 438,500	8

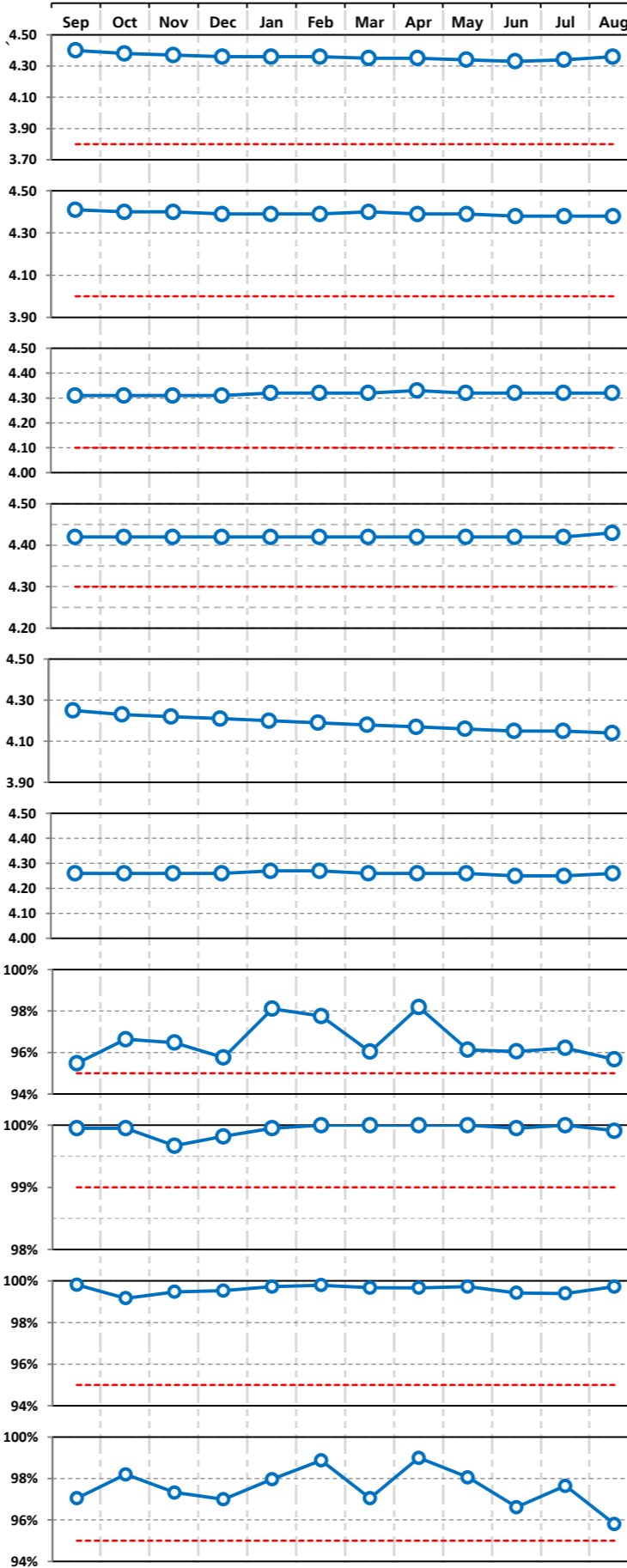
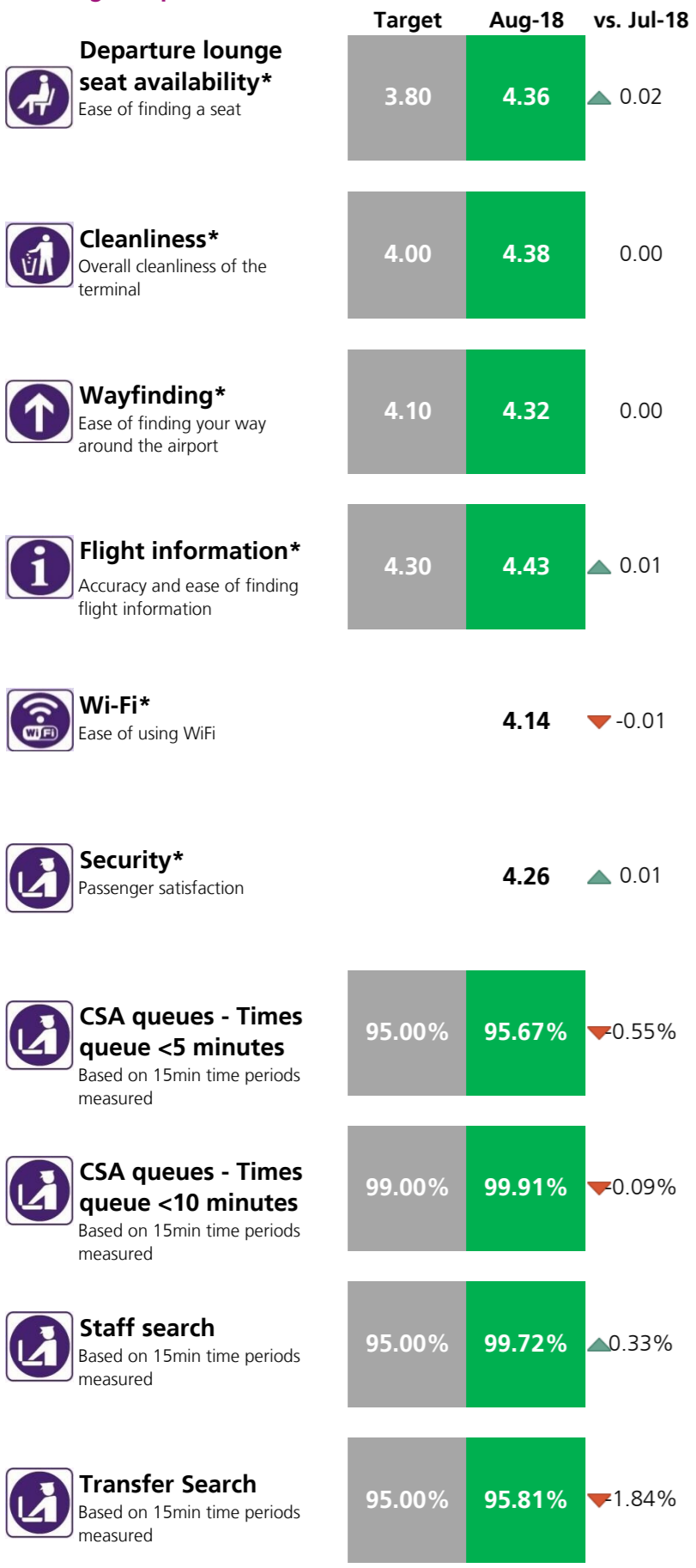
**Bonus:** All business units must exceed Lower Threshold.  
Lowest Score will be used to calculate bonus term each month for qualifying measures  
Financial year is from January 2018 - December 2018

### Credit Notes:

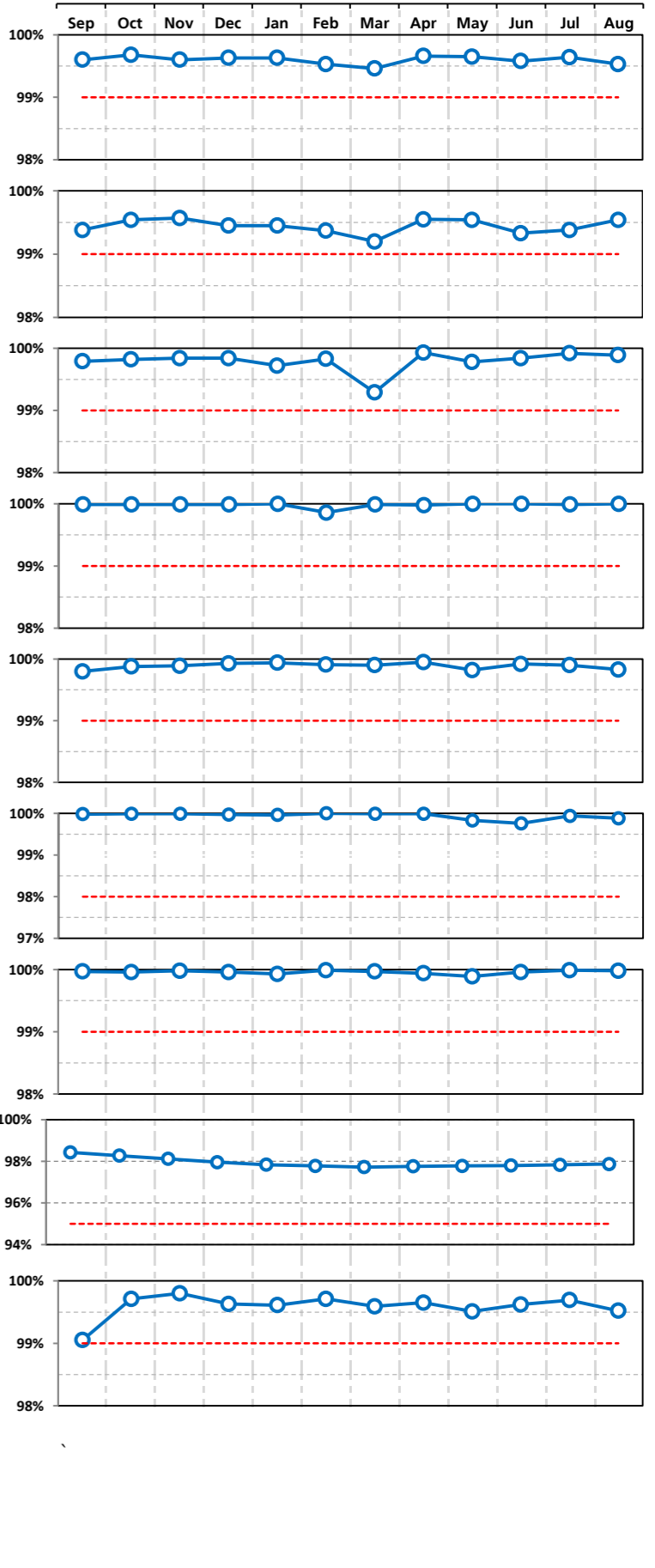
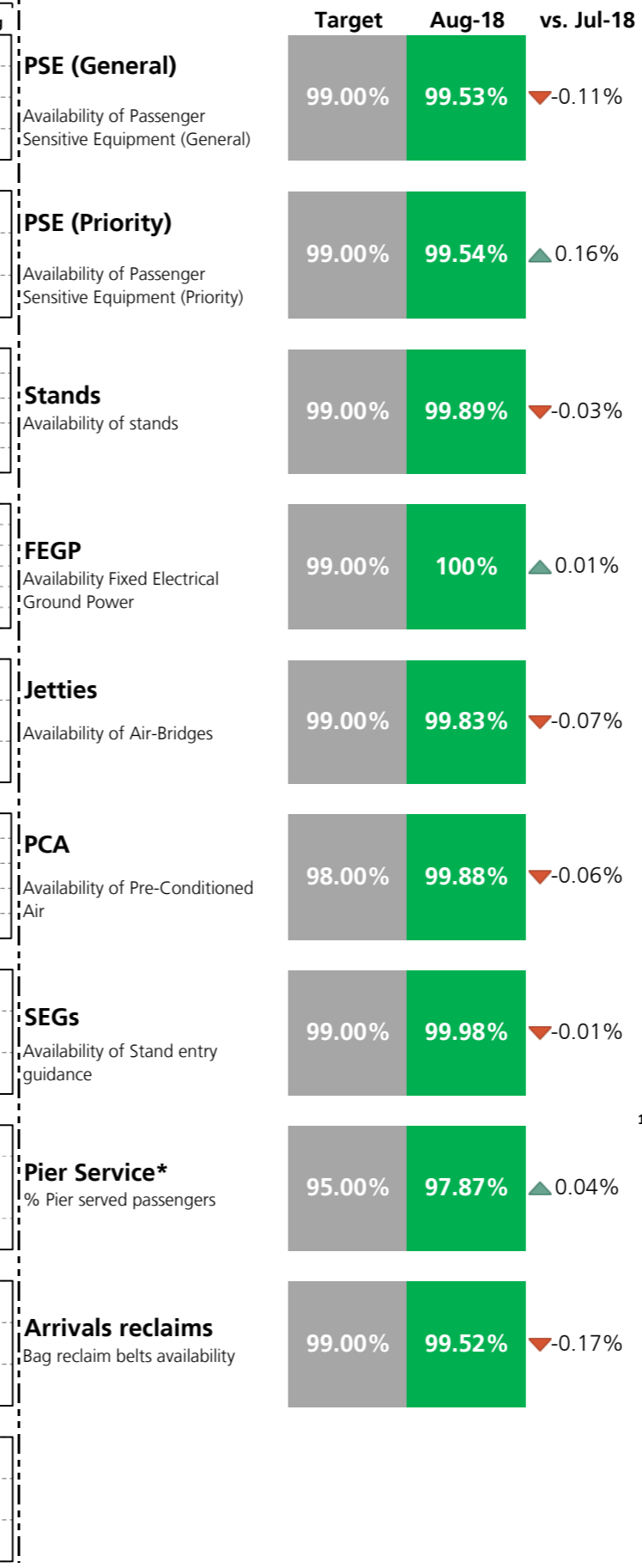
Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

# Terminal 2 Performance Report August 2018

## Passenger Experience and Service Level Performance



## Service Level Performance



**Notes:**  
Passenger experience rating threshold 0 to 5, with 5 the highest score.

# Terminal 2 Performance Report August 2018

## Financial Report - Bonus and Rebates

### Rebates:

	Aug - 2018		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
<b>Departure lounge seat availability</b>	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
<b>Wayfinding</b>	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
<b>CSA queues - Both</b>	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
<b>Transfer search</b>	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
<b>PSE (Priority)</b>	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
<b>FEGP</b>	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
<b>PCA</b>	✓	£ -	£ -	0
SEGs	✓	£ -	£ -	0
<b>Pier Service</b>	✓	£ -	£ -	0
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

### Bonuses:

	Measure	Lower Threshold	Upper Threshold	Aug - 2018		Year-to-Date	
				Actual	Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonus
<b>Departure lounge seat availability</b>	MAA	4.10	4.50	4.36	£ -	£ -	0
Cleanliness	MAA	4.20	4.50	4.38	£ -	£ -	0
<b>Wayfinding</b>	MAA	4.20	4.50	4.32	£ 70,160	£ 438,500	8
Flight information	MAA	4.40	4.70	4.43	£ -	£ -	0
					£ 70,160	£ 438,500	8

#### Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2018 - December 2018

**Bonus:** All business units must exceed Lower Threshold.

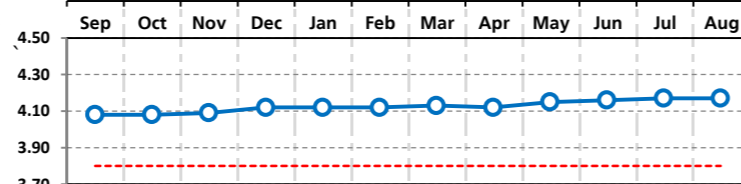
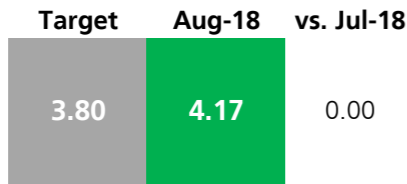
Lowest Score will be used to calculate bonus term each month for qualifying measures

All bonus measures are based on MAA

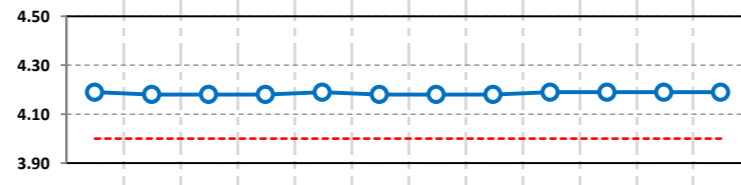
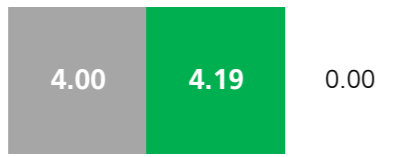
# Terminal 3 Performance Report August 2018

## Passenger Experience and Service Level Performance

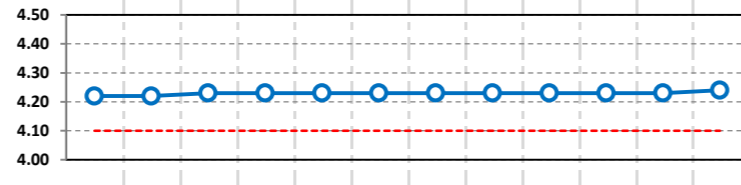
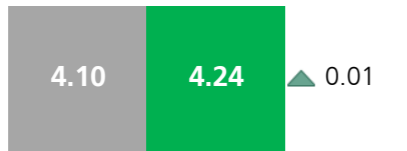
**Departure lounge seat availability\***  
Ease of finding a seat



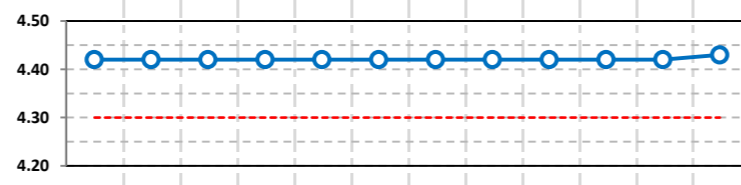
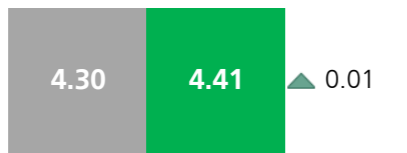
**Cleanliness\***  
Overall cleanliness of the terminal



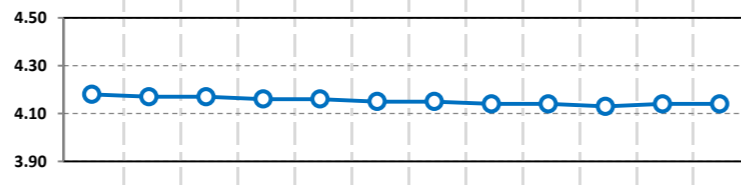
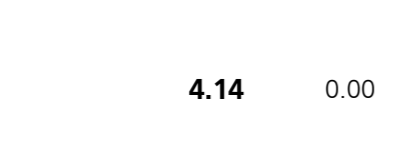
**Wayfinding\***  
Ease of finding your way around the airport



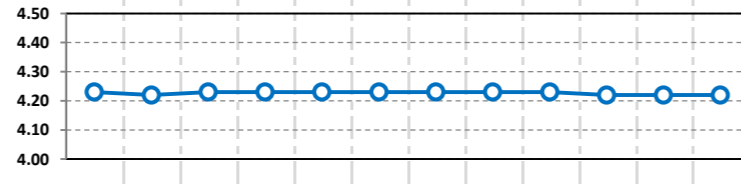
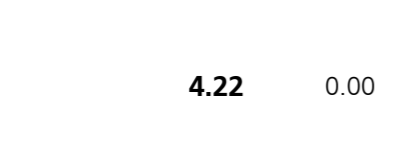
**Flight information\***  
Accuracy and ease of finding flight information



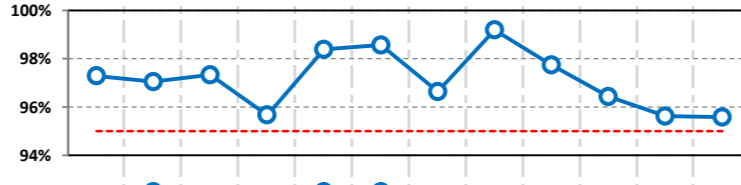
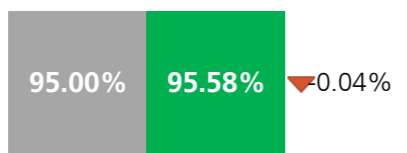
**Wi-Fi\***  
Ease of using WiFi



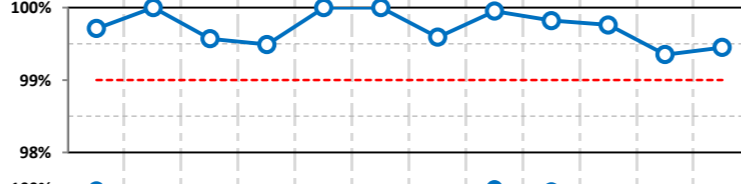
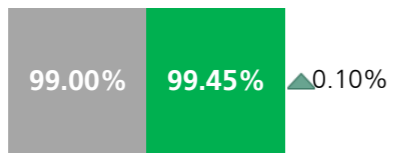
**Security\***  
Passenger satisfaction



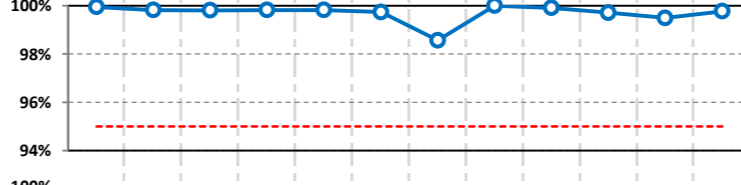
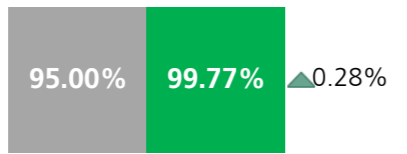
**CSA queues - Times queue <5 minutes**  
Based on 15min time periods measured



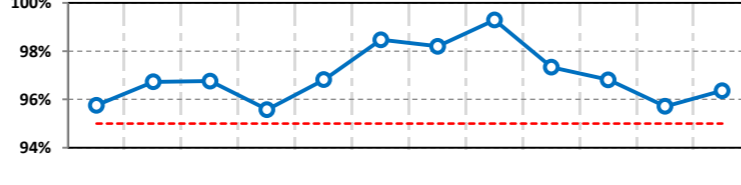
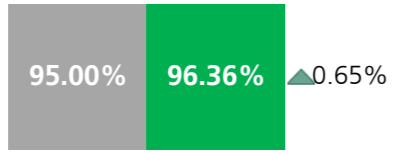
**CSA queues - Times queue <10 minutes**  
Based on 15min time periods measured



**Staff search**  
Based on 15min time periods measured



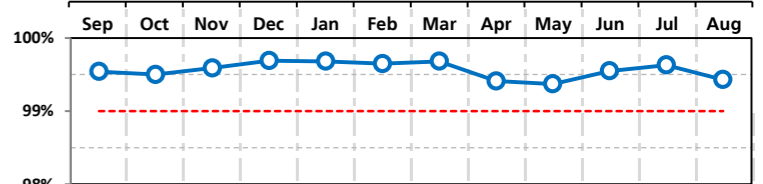
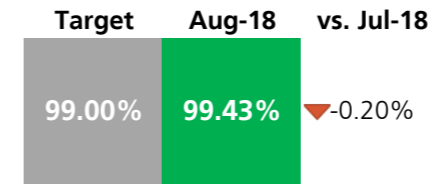
**Transfer Search**  
Based on 15min time periods measured



## Service Level Performance

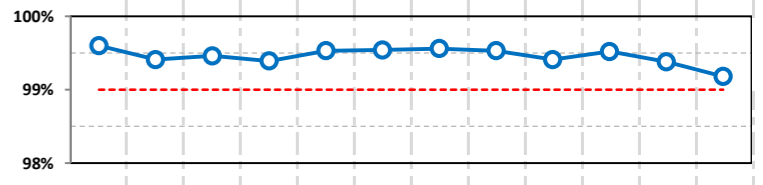
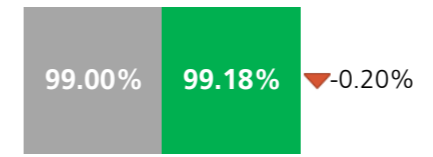
**PSE (General)**

Availability of Passenger Sensitive Equipment (General)



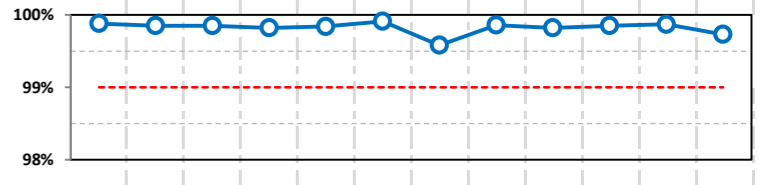
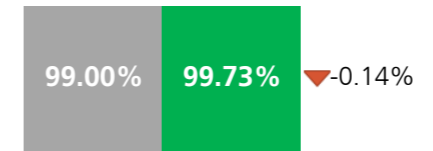
**PSE (Priority)**

Availability of Passenger Sensitive Equipment (Priority)



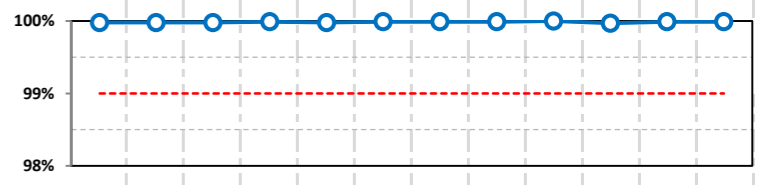
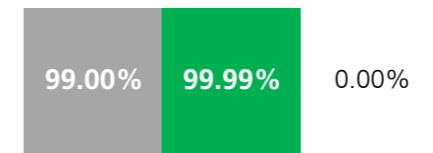
**Stands**

Availability of stands



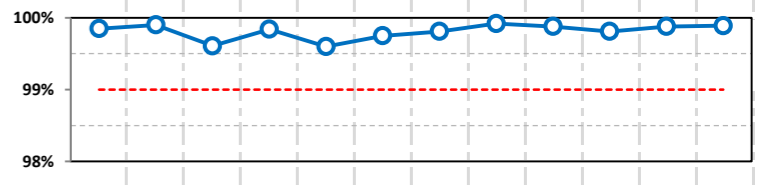
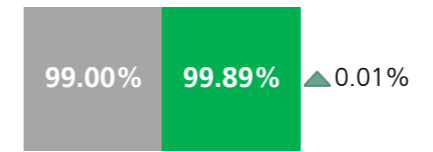
**FEGP**

Availability of Fixed Electrical Ground Power



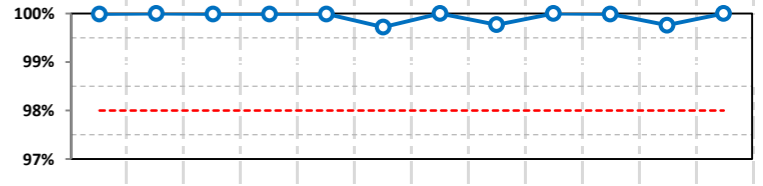
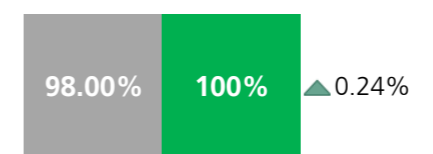
**Jetties**

Availability of Air-Bridges



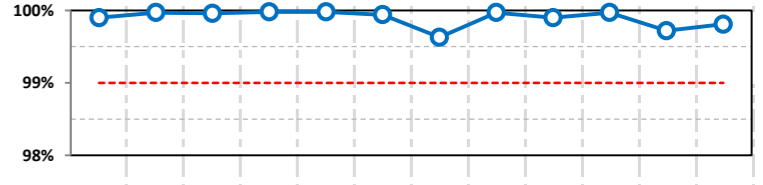
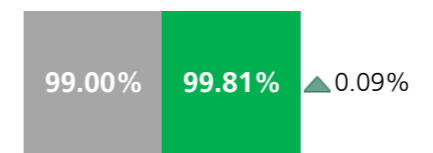
**PCA**

Availability of Pre-Conditioned Air



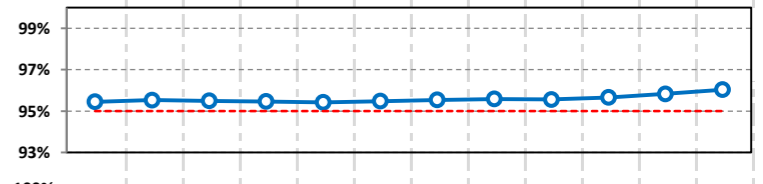
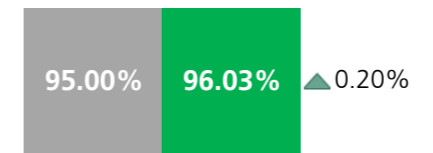
**SEGs**

Availability of Stand entry guidance



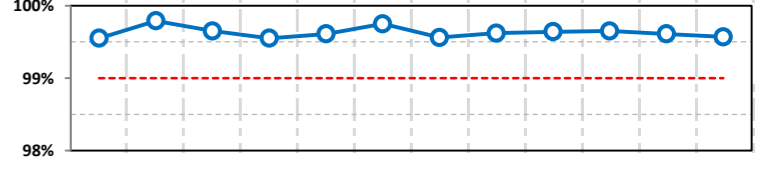
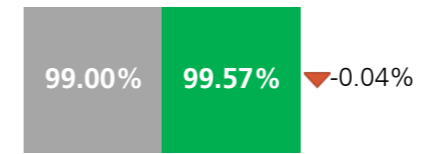
**Pier Service\***

% Pier served passengers



**Arrivals reclaims**

Bag reclaim belts availability



**Notes:**

Passenger experience rating threshold 0 to 5, with 5 the highest score.

## Rebates:

	Aug - 2018		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
<b>Departure lounge seat availability</b>	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
<b>Wayfinding</b>	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
<b>CSA queues - Both</b>	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
<b>Transfer search</b>	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
<b>PSE (Priority)</b>	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
<b>FEGP</b>	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
<b>PCA</b>	✓	£ -	£ -	0
SEGs	✓	£ -	£ -	0
<b>Pier Service</b>	✓	£ -	£ -	0
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

## Bonuses:

	Measure	Lower Threshold	Upper Threshold	Actual	Aug - 2018		Year-to-Date	
					Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonus	
<b>Departure lounge seat availability</b>	MAA	4.10	4.50	4.17	£ -	£ -	0	
Cleanliness	MAA	4.20	4.50	4.19	£ -	£ -	0	
<b>Wayfinding</b>	MAA	4.20	4.50	4.24	£ 70,160	£ 438,500	8	
Flight information	MAA	4.40	4.70	4.41	£ -	£ -	0	
					£ 70,160	£ 438,500	8	

## Credit Notes:

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Financial year is from January 2018 - December 2018

**Bonus:** All business units must exceed Lower Threshold.

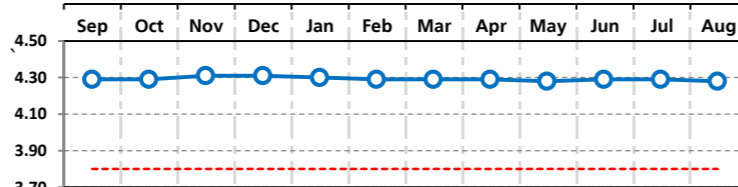
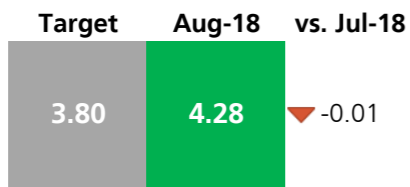
Lowest Score will be used to calculate bonus term each month for qualifying measures

All bonus measures are based on MAA

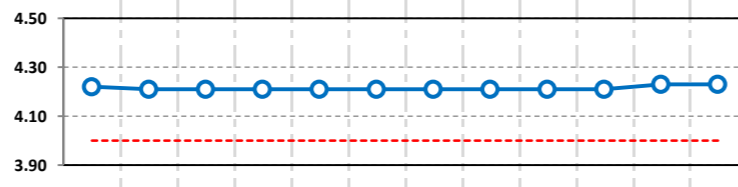
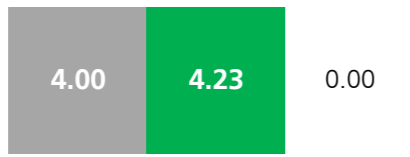
# Terminal 4 Performance Report August 2018

## Passenger Experience and Service Level Performance

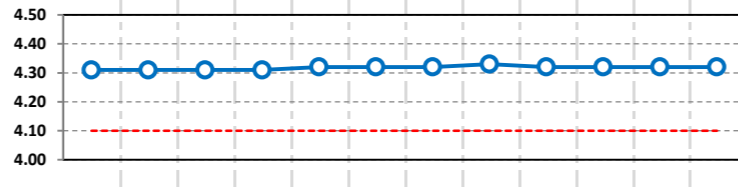
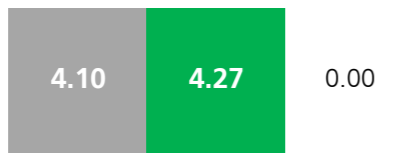
**Departure lounge seat availability\***  
Ease of finding a seat



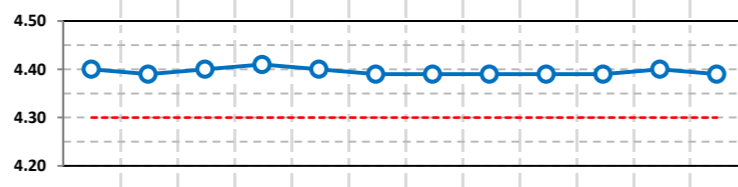
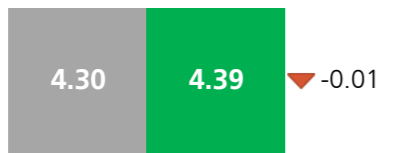
**Cleanliness\***  
Overall cleanliness of the terminal



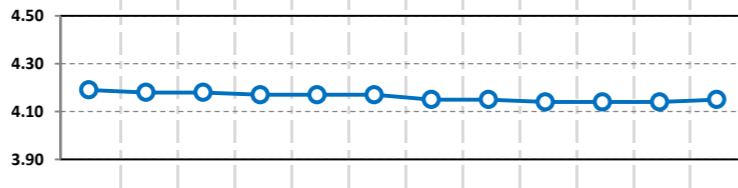
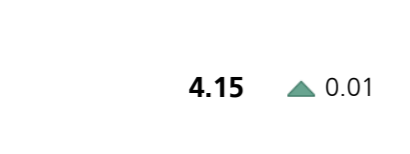
**Wayfinding\***  
Ease of finding your way around the airport



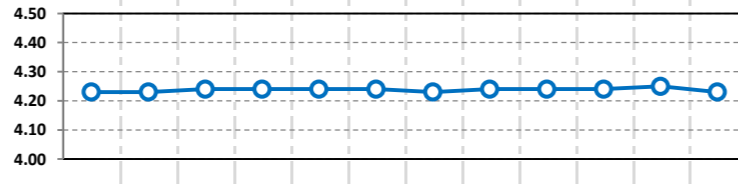
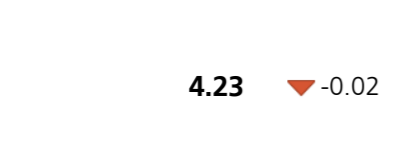
**Flight information\***  
Accuracy and ease of finding flight information



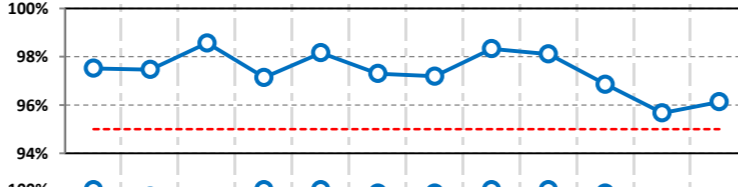
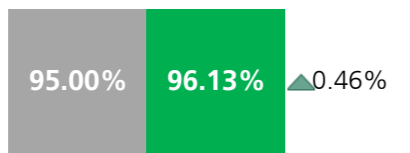
**Wi-Fi\***  
Ease of using WiFi



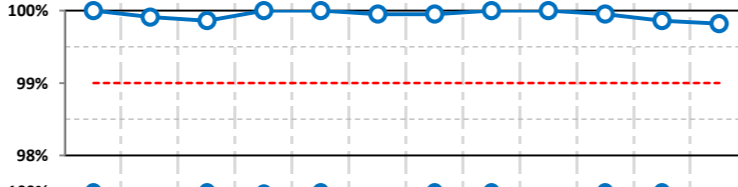
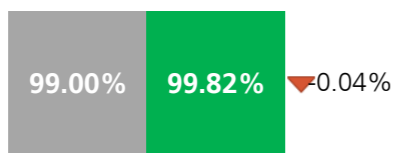
**Security\***  
Passenger satisfaction



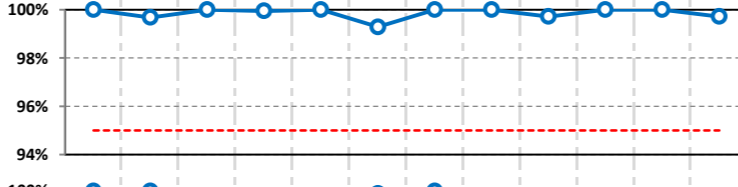
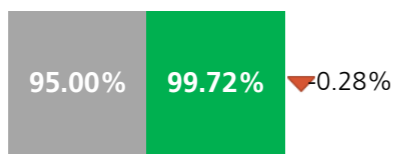
**CSA queues - Times queue <5 minutes**  
Based on 15min time periods measured



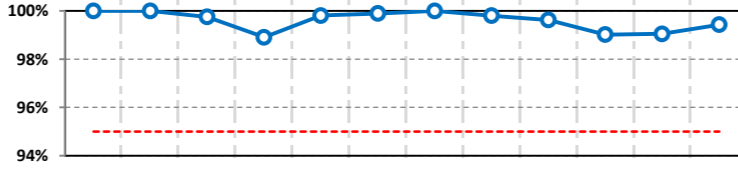
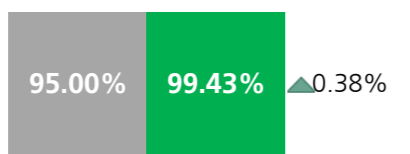
**CSA queues - Times queue <10 minutes**  
Based on 15min time periods measured



**Staff search**  
Based on 15min time periods measured



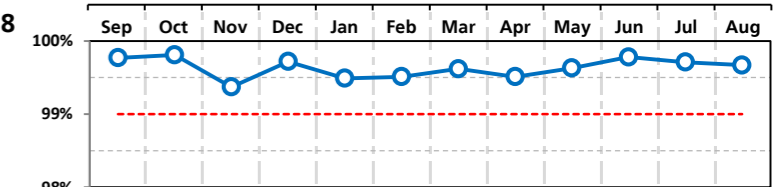
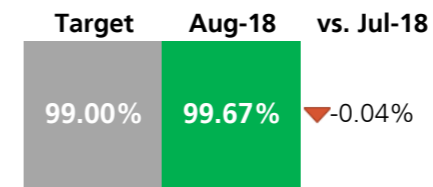
**Transfer Search**  
Based on 15min time periods measured



## Service Level Performance

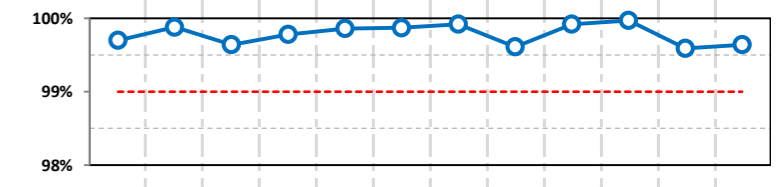
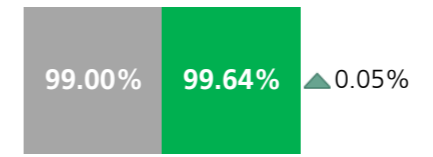
**PSE (General)**

Availability of Passenger Sensitive Equipment (General)



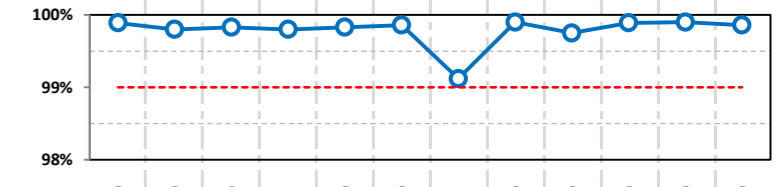
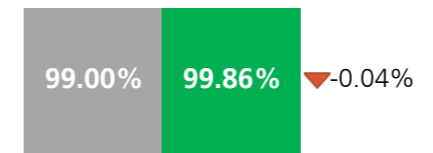
**PSE (Priority)**

Availability of Passenger Sensitive Equipment (Priority)



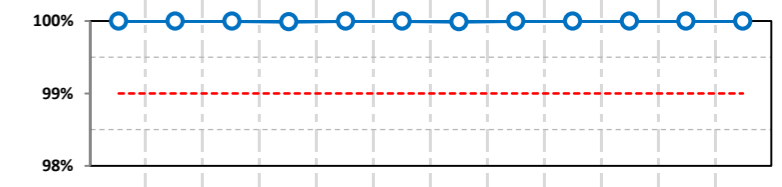
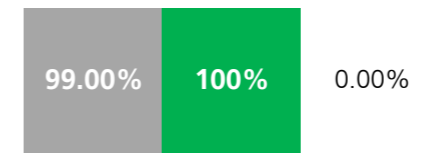
**Stands**

Availability of stands



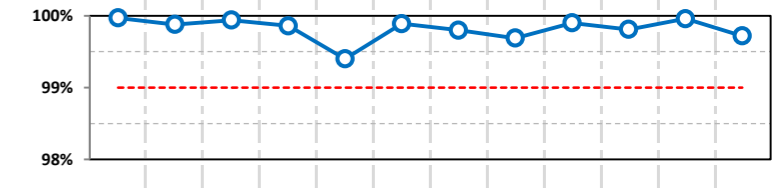
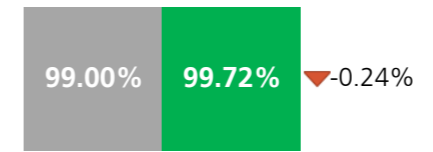
**FEGP**

Availability Fixed Electrical Ground Power



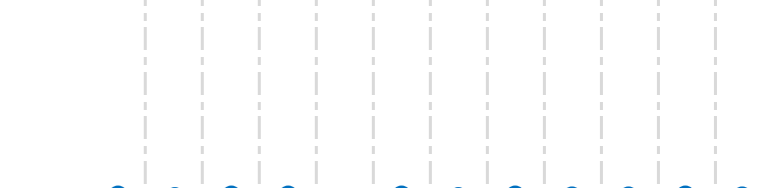
**Jetties**

Availability of Air-Bridges



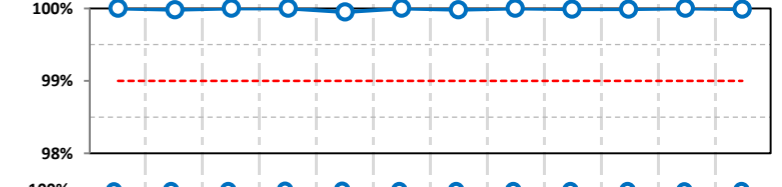
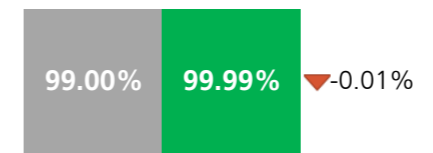
**PCA**

Availability of Pre-Conditioned Air



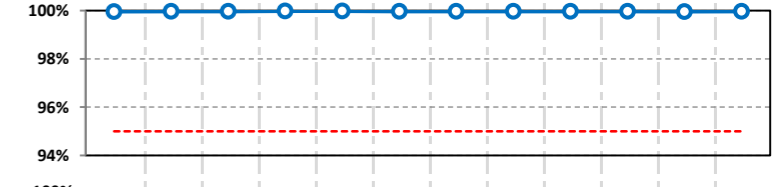
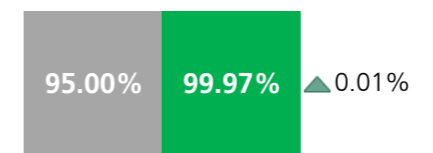
**SEGs**

Availability of Stand entry guidance



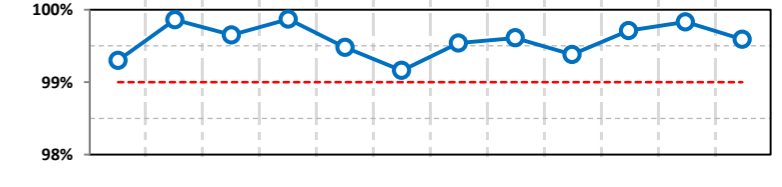
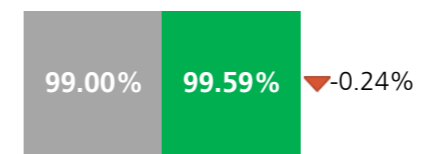
**Pier Service\***

% Pier served passengers



**Arrivals reclaims**

Bag reclaim belts availability



**Notes:**

Passenger experience rating threshold 0 to 5, with 5 the highest score.

# Terminal 4 Performance Report August 2018

## Financial Report - Bonus and Rebates

### Rebates:

	Aug - 2018		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
<b>Departure lounge seat availability</b>	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
<b>Wayfinding</b>	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
<b>CSA queues - Both</b>	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
<b>Transfer search</b>	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
<b>PSE (Priority)</b>	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
<b>FEGP</b>	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
<b>PCA</b>				
SEGs	✓	£ -	£ -	0
<b>Pier Service</b>	✓	£ -	£ -	0
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

### Bonuses:

	Measure	Lower Threshold	Upper Threshold	Aug - 2018		Year-to-Date	
				Actual	Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonuses
<b>Departure lounge seat availability</b>	MAA	4.10	4.50	4.28	£ -	£ -	0
Cleanliness	MAA	4.20	4.50	4.23	£ -	£ -	0
<b>Wayfinding</b>	MAA	4.20	4.50	4.27	£ 70,160	£ 438,500	8
Flight information	MAA	4.40	4.70	4.39	£ -	£ -	0
					£ 70,160	£ 438,500	8

### Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2018 - December 2018

**Bonus:** All business units must exceed Lower Threshold.

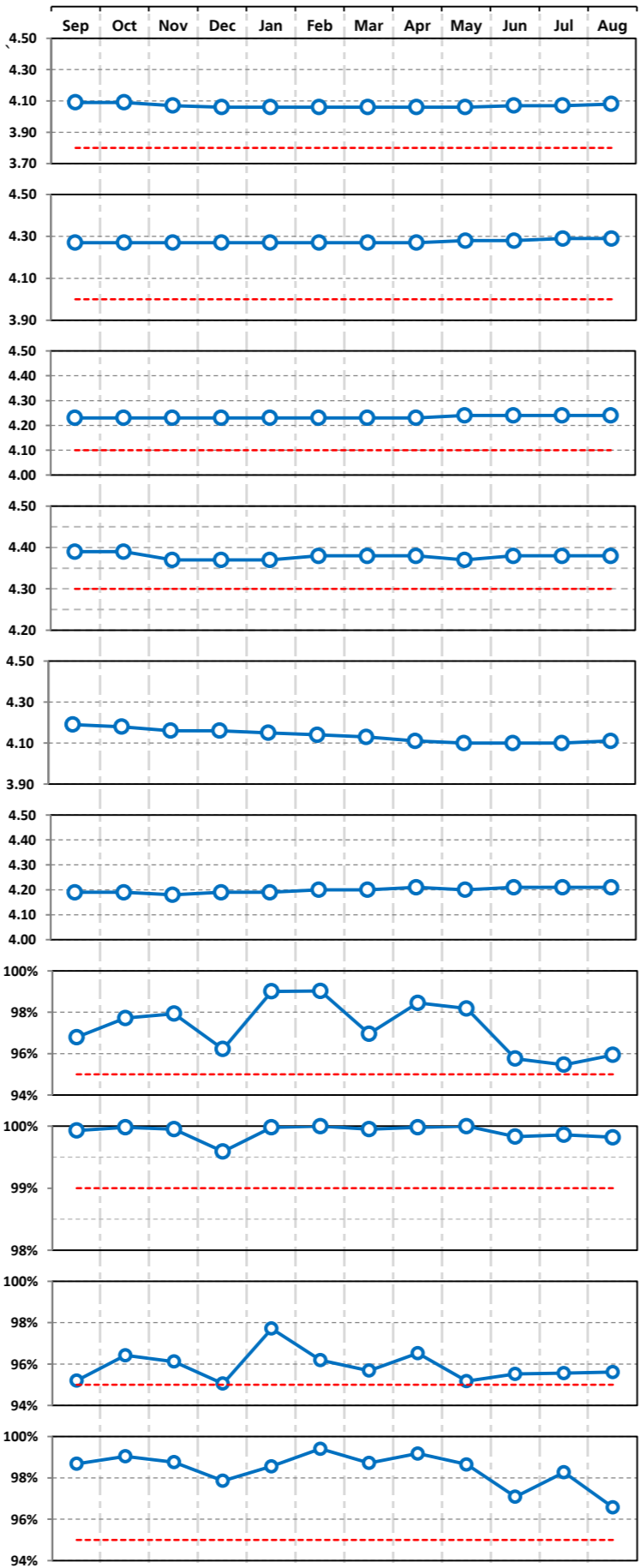
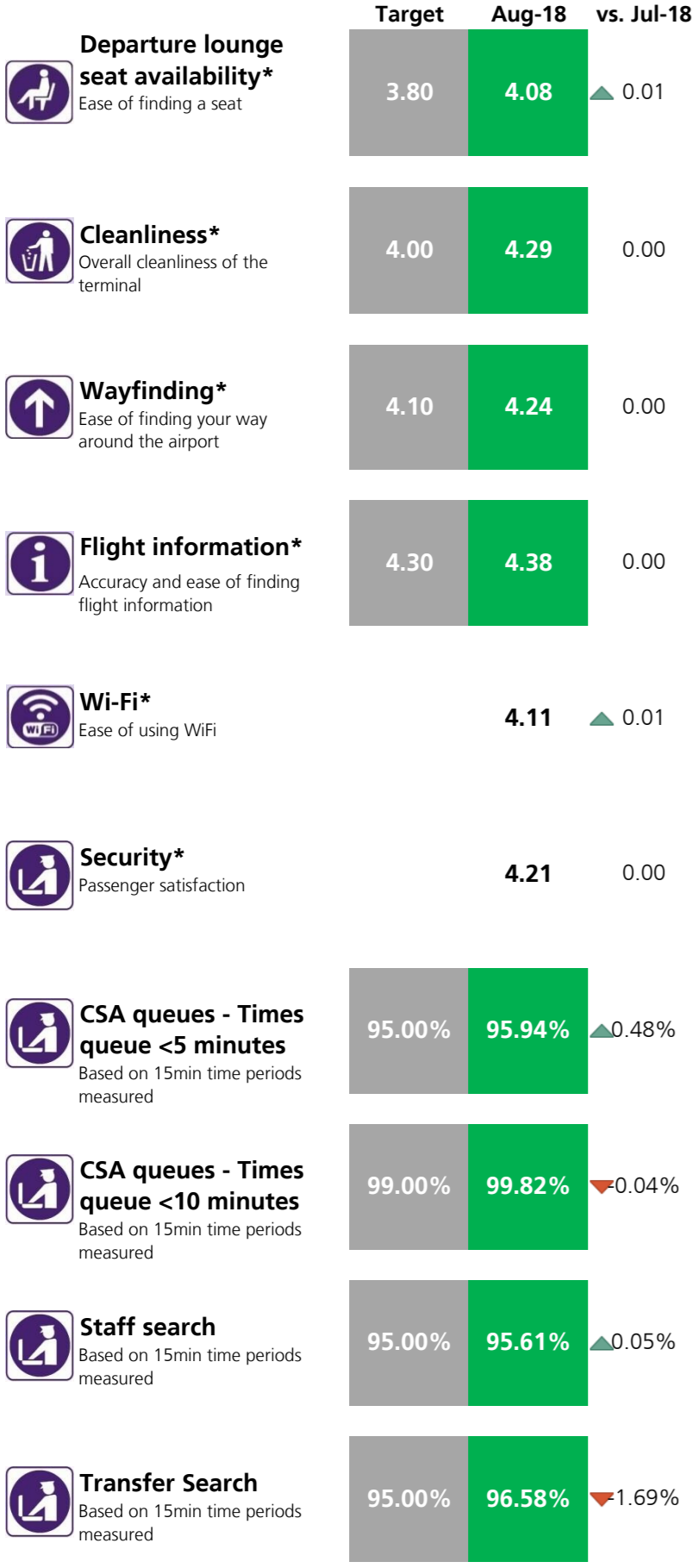
Lowest Score will be used to calculate bonus term each month for qualifying measures

All bonus measures are based on MAA

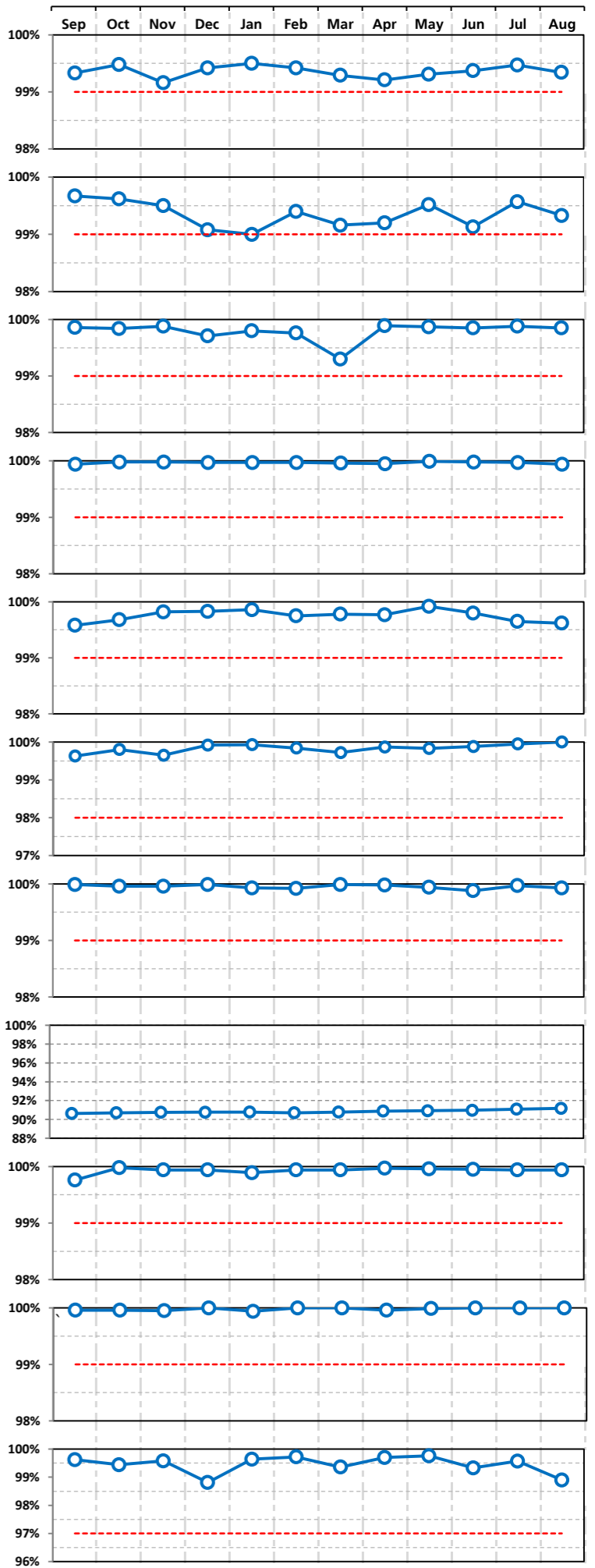
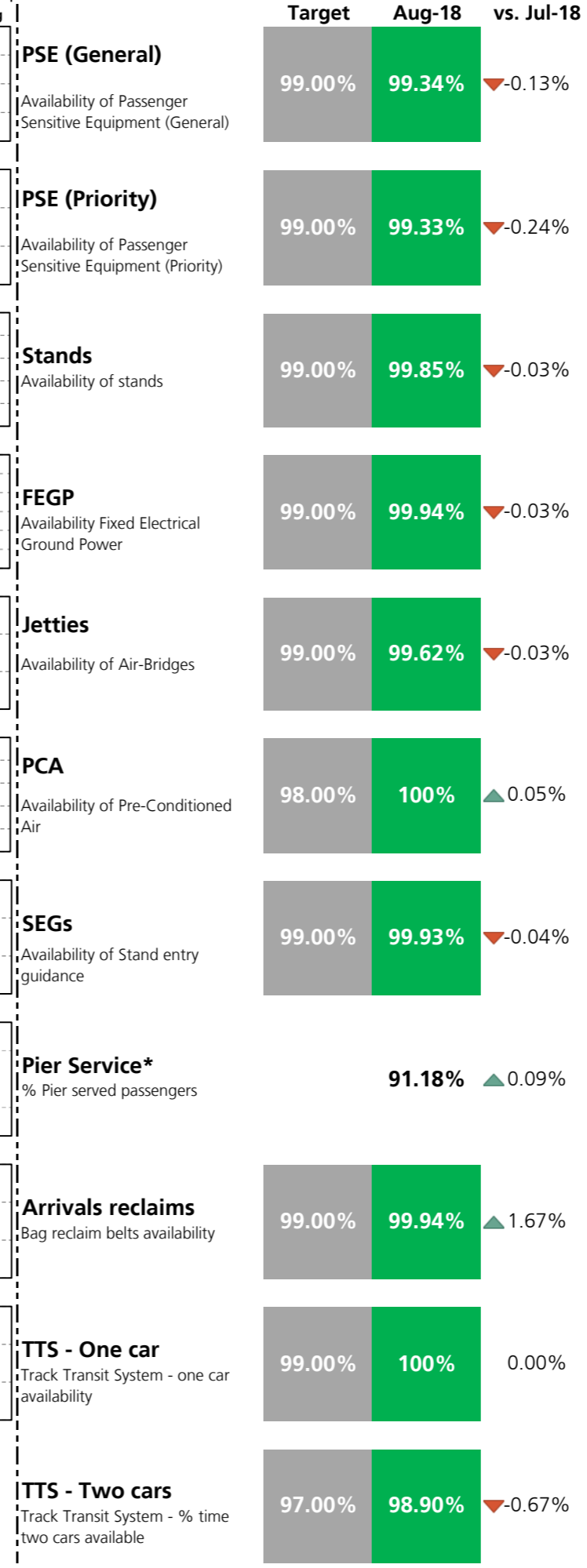


# Terminal 5 Performance Report August 2018

## Passenger Experience and Service Level Performance



## Service Level Performance



**Notes:**  
Passenger experience rating threshold 0 to 5, with 5 the highest score.

# Terminal 5 Performance Report August 2018

## Financial Report - Bonus and Rebates

### Rebates:

	Aug - 2018		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
<b>Departure lounge seat availability</b>	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
<b>Wayfinding</b>	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
<b>CSA queues - Both</b>	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
<b>Transfer search</b>	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
<b>PSE (Priority)</b>	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
<b>FEGP</b>	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
<b>PCA</b>	✓	£ -	£ -	0
SEGs	✓	£ -	£ -	0
<b>Pier Service</b>				
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

### Bonuses:

	Measure	Lower Threshold	Upper Threshold	Actual	Aug - 2018		Year-to-Date	
					Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonus	
<b>Departure lounge seat availability</b>	MAA	4.10	4.50	4.08	£ -	£ -	0	
Cleanliness	MAA	4.20	4.50	4.29	£ -	£ -	0	
<b>Wayfinding</b>	MAA	4.20	4.50	4.24	£ 70,160	£ 438,500	8	
Flight information	MAA	4.40	4.70	4.38	£ -	£ -	0	
					£ 70,160	£ 438,500	8	

### Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2018 - December 2018

**Bonus:** All business units must exceed Lower Threshold.

Lowest Score will be used to calculate bonus term each month for qualifying measures

All bonus measures are based on MAA

# Campus Performance Report August 2018

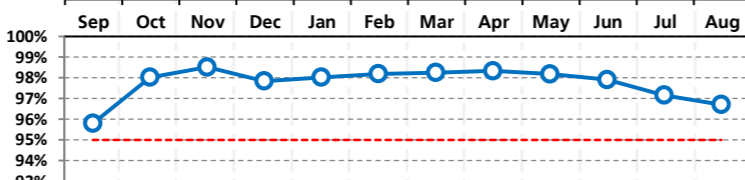
## Financial Report - Bonus and Rebates

### Service Level Performance

#### Control Post Security Search

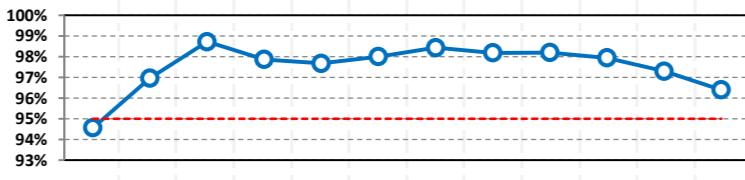
**CTA**  
Central Terminal Zone:  
CP5 & CP8

95.00% **96.71%** ▼ -0.45%



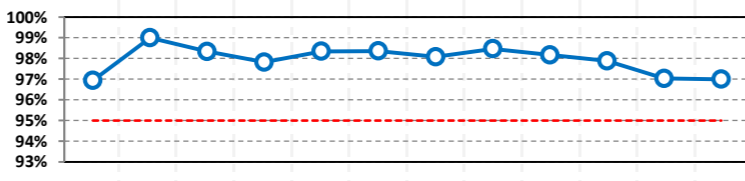
**CP5**

95.00% **96.39%** ▼ -0.90%



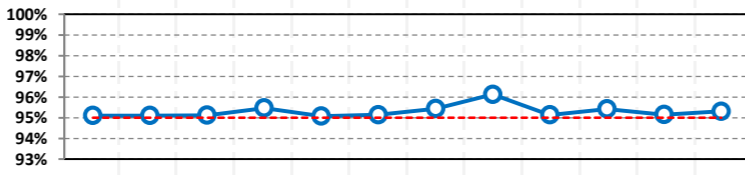
**CP8**

95.00% **96.99%** ▼ -0.04%



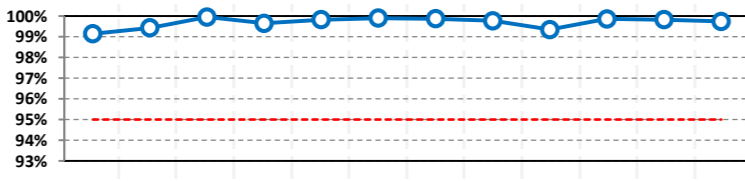
**Cargo**  
Cargo Zone:  
CP10, CP10a & CP25a

95.00% **95.31%** ▲ 0.16%



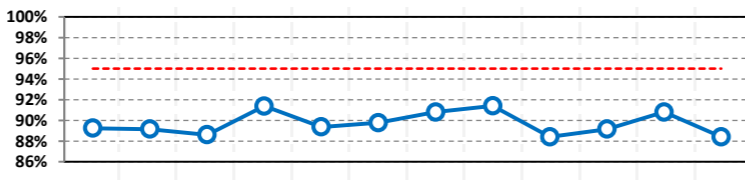
**CP10**

95.00% **99.74%** ▼ -0.09%



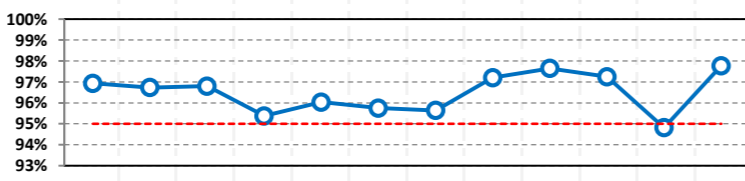
**CP10a**

95.00% **88.40%** ▼ -2.40%



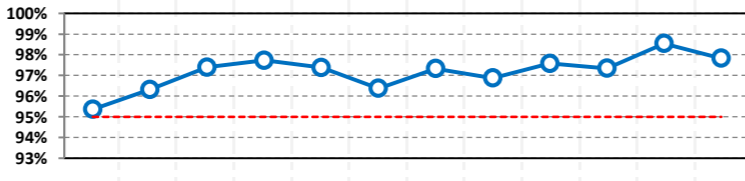
**CP25a**

95.00% **97.78%** ▲ 2.96%



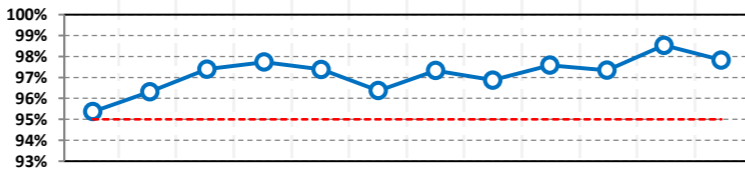
**EastSide**  
EastSide Zone:  
CP16

95.00% **97.83%** ▼ -0.71%



**CP16**

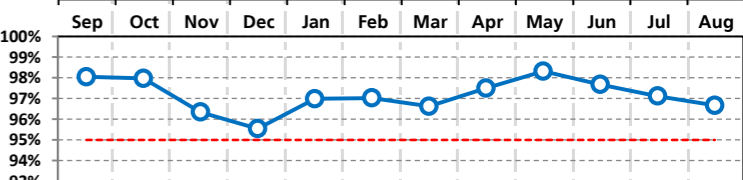
95.00% **97.83%** ▼ -0.71%



### Service Level Performance

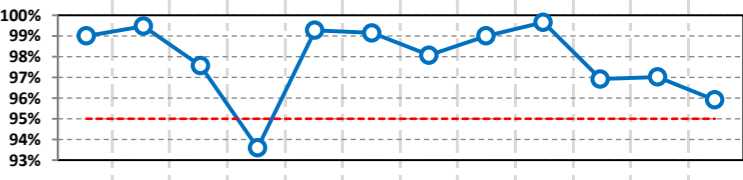
**T5**  
Terminal 5 Zone:  
CP18, CP19 and CP20

95.00% **96.67%** ▼ -0.45%



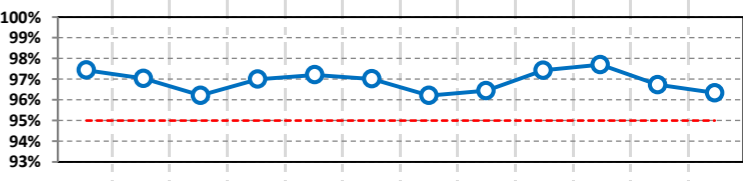
**CP18**

95.00% **95.91%** ▼ -1.11%



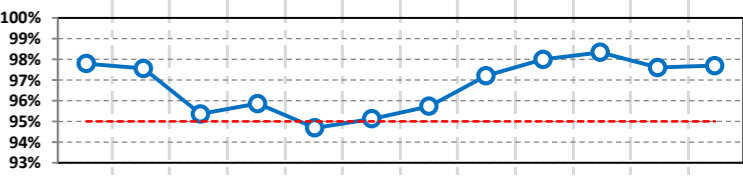
**CP19**

95.00% **96.34%** ▼ -0.39%



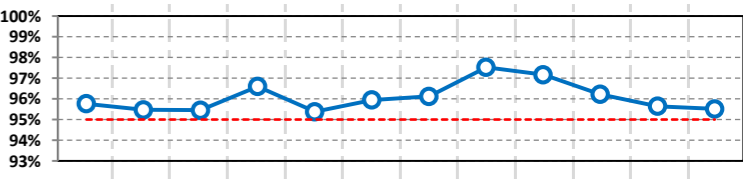
**CP20**

95.00% **97.69%** ▲ 0.09%



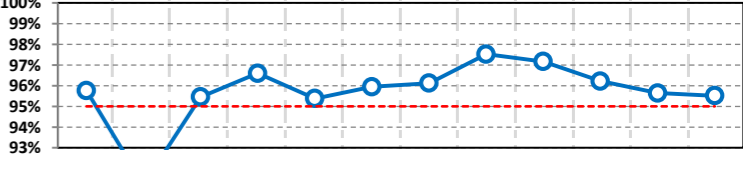
**SouthSide**  
SouthSide Zone:  
CP24

95.00% **95.51%** ▼ -1.61%



**CP24**

95.00% **95.51%** ▼ -0.13%



### Financial Report

Rebates:	Aug - 2018		Year-To-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
T2	✓	£ -	£ -	0
T3	✓	£ -	£ -	0
T4	✓	£ -	£ -	0
T5	✓	£ -	£ -	0
		£ -	£ -	0

#### Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2018 - December 2018

# Heathrow

*Making every journey better*