

## Heathrow Leadership Group

### Meeting 5

**Minutes of a meeting held at the Department for Transport, Room H2 (1<sup>st</sup> Floor), Great Minister House, 33 Horseferry Road, London SW1P 4DR**

**On Monday 30 April 2012 at 09:00**

**Present:**

Richard Deakin	NATS
Justine Greening	Secretary of State for Transport
Andrew Haines	CAA
Steve Ridgway	Virgin Atlantic Airways
Willie Walsh	International Airlines Group
Colin Matthews (Chair)	BAA Airports Ltd

**Attendees:**

Lucy Chadwick	Department of Transport
Jonathan Moor	Department of Transport
Victoria Crawford	Department of Transport
Graham Hook	Department of Transport
Tamar Howard-Pearce	Department of Transport
Carol Hui	BAA Airports Ltd

**Apologies:**

Christoph Mueller	Aer Lingus
Wolfgang Prock-Schauer	bmi

The meeting commenced at 09:05

The minutes of the Heathrow Leadership Group meeting indicate the topics discussed and show the direction of debate, the general conclusions and actions. The minutes are not intended to be a detailed record.

Item no.	Subject
1.	<b>Welcome</b> The Secretary of State for Transport, the Rt Hon Justine Greening MP, was welcomed to the meeting, further to her willingness to engage with the HLG at a detailed level. However, the Secretary of State reminded the HLG that she is now in the period of 'purdah'.
2.	<b>Minutes of Previous Meeting</b> The minutes of 30 January 2012 were agreed.
3.	<b>Confirmation of new Heathrow Leadership Group member</b> The addition of Christoph Mueller, CEO of Aer Lingus, as a new member of the Heathrow Leadership Group was confirmed. The HLG thanked Wolfgang Prock-Schauer of bmi for his contribution as a member of the Group and noted his departure from the HLG.
4.	<b>London 2012 update</b> a. The priorities and headline status of Heathrow's preparation for London 2012 were reviewed. b. Government is also engaged in detailed planning in advance of the Olympics and is working

	<p>with the airport community, particularly to understand command and control processes.</p> <ul style="list-style-type: none"> <li>c. Whilst acknowledging the importance of military exercises to test the planning, the airlines' concern is that the exercises should not disrupt normal day to day air traffic activity.</li> <li>d. Creating more airspace resilience during the Olympic period, and also for the future, was debated.</li> <li>e. Mitigating Border Force risks during the Olympics (and beyond) was discussed. The Secretary of State assured the meeting that this was high on her priorities.</li> </ul>
<p><b>5.</b></p>	<p><b>Sustainability</b></p> <ul style="list-style-type: none"> <li>a. <b>Resilience and volcanic ash</b> <ul style="list-style-type: none"> <li>- Work is underway on capacity management and understanding aircraft mix in the schedules.</li> <li>- Progress has been made with A-CDM which will be a useful performance management tool.</li> <li>- NATS has a Heathrow Holding Project which looks at how to reduce holding delays.</li> <li>- Phase 1 of the Operational Freedoms trial has helped to understand the impact of various levers. The HLG is hopeful that proposals for Phase 2 should have a positive impact on departure traffic. A meeting with the Transport Minister has been scheduled for this week on Phase 2.</li> <li>- Procedures for managing the safety of flight in times of volcanic activity were discussed.</li> </ul> </li> <li>b. <b>Future Airspace Strategy</b> <ul style="list-style-type: none"> <li>- New designs and procedures under the FAS could potentially deliver additional airspace, reduce emissions, improve fuel utilisation and allow a more flexible approach to noise management.</li> <li>- An industry implementation group has been set up to develop an implementation plan by end 2012 and the plan will reflect current aircraft equipment.</li> <li>- It was agreed that the HLG forum could be a useful, informal escalation route should significant issues arise regarding industry implementation.</li> </ul> </li> <li>c. <b>Noise</b> <ul style="list-style-type: none"> <li>- Heathrow is developing a Sustainability Roadmap covering noise, CO2, air quality, waste, water, biodiversity, community and employment areas.</li> <li>- Noise is the key sustainability issue for Heathrow. The meeting noted the work in progress on the various topics: quieter planes, quieter procedures, more effective mitigation, operating restrictions, communication and engagement.</li> </ul> </li> <li>d. <b>Emissions</b> <ul style="list-style-type: none"> <li>- Constraining capacity will lead to increased carbon emissions as there is forced congestion and stacking.</li> <li>- NATS and the CAA's project on 3-Dimensional Environmental Performance will aim to penalise or incentivise inefficient / efficient routing and profiles.</li> </ul> </li> </ul>
<p><b>6.</b></p>	<p><b>Hub Capacity Options</b></p> <ul style="list-style-type: none"> <li>- The characteristics of a hub were set out.</li> <li>- The nearer term options for better meeting UK hub demand were discussed.</li> <li>- The HLG expressed concern over the UK losing its competitiveness and Heathrow being held back by capacity constraints and issues such as the APD, which are reflective of Government policy.</li> <li>- The Secretary of State expressed the wish to work with the airport community on short and medium term options to the problems. The consultation document on aviation policy (which will be combined with a call for evidence) is due to be issued.</li> <li>- The existence of the HLG demonstrates that the interested parties can work constructively together including on questions of capacity.</li> </ul>
<p><b>7.</b></p>	<p><b>AOB</b> None.</p>

<b>8.</b>	<b>Date, Time and Venue of Next Meeting</b> Monday 30 <sup>th</sup> July 2012 10am to 12 noon Board Room – West, BAA Compass Centre
	There being no further business the meeting closed.

The meeting finished at 11.10am

---

**Colin Matthews**  
**Chairman**