

## Heathrow Leadership Group

### Meeting 13

**Minutes of a meeting held in the Board Room, The Compass Centre,  
Nelson road, Hounslow, Middlesex, TW6 2GW.**

**On Friday 25 April 2014 at 09:00**

<b>Present:</b>	Deakin, Richard	NATS
	Duffy, Phil	Border Force (item 2)
	Haines, Andrew	CAA
	Kreeger, Craig	Virgin Atlantic Airways
	Boivin, Normand	Heathrow Airport (item 2)
	Matthews, Colin (Chair)	Heathrow Airport Holdings Limited
	Temby, Tina (admin)	Heathrow Airport Holdings Limited
<b>Apologies:</b>	Mueller, Christoph	Aer Lingus
	Williams, Keith	British Airways

As 2 airline members were absent, discussion remained at a high level. No firm conclusions were drawn nor decisions made.

The minutes of the Heathrow Leadership Group meeting indicate the topics discussed and show the direction of debate, the general conclusions and actions. The minutes are not intended to be a detailed record.

Item no.	Subject		
1.	<b><u>Minutes of Previous Meeting</u></b> The minutes of Monday 27 January 2014 were agreed.		
2.	<b><u>Immigration</u></b> Phil Duffy described progress made at Border Force in recent years, future plans and issues. There is strong alignment of interests of all parties concerning the importance of security and passenger experience, recognising the pressures on every organisation to contain costs. All agreed that collaboration between Border Force and other airport operators is helpful in every respect.		
3.	<b><u>Terminal 2</u></b> Terminal 2 is on track to open on 2 June, with intense testing, training, and familiarisation underway.		

4.	<p><b><u>Terminal Occupancy</u></b> Issues concerning terminal occupancy are dealt with in other formal airport meetings. The group briefly noted the agreed high level principle of seeking to group alliance members together.</p>		
5.	<p><b><u>A-CDM</u></b> The group received a presentation of the results of “Airport Collaborative Decision Making”. A-CDM has been a factor in many if not all of the recent significant improvements in punctuality, and provides a good basis of transparency and common data for further improvements in the future. Results have generally exceeded expectations.</p>		
5.	<p><b><u>Airports Commission – Formation of “Senior Delivery Group”</u></b> Andrew Haines described progress made in establishing the group proposed in the Airports Commission Interim Report. There is common interest to deliver benefits as quickly as possible.</p>		
6.	<p><b><u>Airports Commission – Long Term</u></b> The group reviewed progress in the debate about new airport capacity, noting it is essential to communicate the importance for the UK as a whole.</p>		
7.	<p><b><u>AOB</u></b> None</p>		
8.	<p><b><u>Date, Time and Venue of Next Meeting</u></b> Monday 14 July 2014 - 09:00-11:00 Farnborough Airport (hosted by NATS)</p>		

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**Colin Matthews**  
Chairman